## **AGENDA**

# CABOT WATER AND WASTEWATER COMMISSION MEETING 3/27/2025

## CABOT WATERWORKS ADMINISTRATION OFFICE (Zoom Mtg) #1 CITY PLAZA, SUITE B

- Opening Prayer
- Approval Of Minutes of Previous Meeting (Tab A)
- General Manager's Report- (Tab B)
  - o Internal Funded Water Projects
  - o Internal Funded Wastewater Projects
  - o DEQ Consent Order
  - o ARDOT R/W Acquisition (Hwy 107 meter station)
- Financial Report Brown (Tab C)
  - 2024 Audit Update

## **BUSINESS ITEMS:**

**NON-AGENDA ITEMS** 

**PUBLIC INPUT** 

**ADJOURN** 

## Cabot Water & Wastewater Commission Meeting February 27, 2025 - Conference Room In-Person and Zoom

Attendees: Gary Walker, Bert Mayer, Nina Butler, Donette Spann, John Woodall, Baxter Drennan, Bruce Brown, Karen Ballard, and Tim Joyner

Gary Walker called the meeting to order at 6:30 P.M. Bert Mayer led the opening prayer.

John Woodall made a motion to approve the minutes from January 23, 2025, 2<sup>nd</sup> by Bert Mayer, Motion Carried unanimously.

## **GENERAL MANAGER'S REPORT:**

## Projects:

- Willie Ray Dr. Tank Painting & Rehab Contractor has started blasting and priming the tank.
- Crews continue with leak/damage repairs, meter replacements and utility locates.
- Plans for the Revised ARDOT Highway 5 widening are being prepared for utility relocation.
- Maintenance Building Bids exceeded original estimate. The project will be postponed.
- Sewer Extension to Pre-K school on Panther Trail Wastewater Crews are in-progress of installing pipe.

### **FINANCIAL REPORT:**

Bruce Brown presented the January Financial Report. Donette Spann made a motion to approve the Financial Report, 2<sup>nd</sup> by John Woodall, Motion Carried Unanimously.

## **BUSINESS ITEMS:**

The Draft Rate Study is being revised.

### **NON-AGENDA ITEMS:**

None

**PUBLIC INPUT: NONE** 

Gary Walker adjourned the meeting at 6:52pm

Minutes prepared by Karen Ballard.

Donette Spann, Commission Secretary



## Water Capital Fund Balance

Project		Project	Total To	Forecast								
ID	Water Projects	Status	Date:	Totals:	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25
25D01	Repl Service Lines	In-Progress	29,028	200,000	6,342	16,666	16,666	16,666	16,666	16,666	16,666	16,666
25D02	Meter Change Outs (Labor)	In-Progress	5,254	28,000	3,027	3,333	3,333	3,333	3,333	3,333	3,333	3,333
25D03	Hard Sets (New Serivce)	In-Progress	4,615	42,000	3,236	3,500	3,500	3,500	3,500	3,500	3,500	3,500
23D10	ARDOT Hwy 5 Widening	In-Planning	21,557	300,000	130							
24D05	Water Relocate HWY 89 at Rockwood Rd	In-Planning		350,000								
24D06	30 IN Water Relocate Hwy 107 Widening	In-Planning		3,390,166								
	30 IN Water Relocate Hwy 107 Widening Reimbursement			(3,390,166)								
23J001	New Maintenance Facility Project 2323	In-Planning	79,129	1,900,000								
24E01	Willie Ray Dr 2MG Tank Paint and Rehab	In-Progress	200,848	518,777	200,280							
25101	2025 Rate Study	In-Progress	16,095	38,000	11,248							
23D04	ARPA County Grant Water Extensions	In-Progress	324,410	436,580	3,681				110,010			
	ARPA County Grant Water Extensions Reimbursement			(436,580)			•		(110,010)			
	Water Capital Forecast											
	Administration - Office equipment	2025 Budget		89,500								
	Water, Wells, and Pumps	2025 Budget	5,553	100,000	1,170							
	Water - Vehicles and Machinery	2025 Budget	78,090	630,109		76,594						
	Salvage Value of vehicles and machinery	2025 Budget	(29,484)	(50,000)	(29,484)							
	Water - Meters	2025 Budget	178,721	213,100	178,721							
	Meter Boxes and Lids	2025 Budget	4,692	17,000	4,653	40				2		
	•			Sub-Total	(383,003)	(100, 133)	(23,499)	(23,499)	(23,499)	(23,499)	(23,499)	(23,499)

Balance in Accounts: 1,367,523

ARPA Grant Funds 436,580

Balance in Capital Improvements: 1,508,289
Investments 2,179,258
(Accounts Payable): (18,156)

5% Transfer for Capital Improvements: 6,619 6,703 6,673 6,600 6,886 7,104 8,027

 Other Income:
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Balance:



## Wastewater Capital Fund Balance

			Forecast								
Projects	Status	Total To Date	Total	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25
Capital Expenditures											
I&I (25N01)	In-Progress	14,493	95,000	6,165	7,916	7,916	7,916	7,916	7,916	7,916	7,916
Grinder Pump Rebuild (25N02)	In-Progress	23,664	95,000	3,875	7,916	7,916	7,916	7,916	7,916	7,916	7,916
ARDOT Hwy 5 Widening	In-Planning	-									
Convert 2400' FM to Gravity Douglas Road	In-Planning	-	150,000								
Replace 1062' 8" Sewer on 2nd Street (24N03)	Complete	172,276	172,276								
ARDOT Relocation Hwy 5 Interchange (24N06)	In-Planning	6,789	125,000								
ARDOT Relocation HWY 89 Interchange (24N05)	In-Planning	98	125,000								
ARPA Hwy 321 Sewer Extension (22N03)	Complete	3,455,172	4,000,000					544,828			
ARPA Hwy 321 Sewer Extension Reimbursement	•	3,455,172	-					(544,828)			
Repl 450ft-6in Sewer Church of Christ MH871-855 (24N09)	Complete	36,692	45,000								
Extend 1180ft 12in Sewer to Cabot Pre K Panther Trail (25N03)	In-Progress	29,751	90,000	6,705	30,000	30,000					
Repl 177ft-6in Sewer Womack (25N04)	In-Planning		10,000	-	10,000						
WasteWater Treatment Plant	2025 Budget	-	100,000		8,333	8,333	8,333	8,333	8,333	8,333	8,333
WasteWater Lift Station/Pumps	2025 Budget	18,645	90,000	14,649	7,500	7,500	7,500	7,500	7,500	7,500	7,500
WasteWater Grinder Pumps	2025 Budget		145,000	53,096	8,083	8,083	8,083	8,083	8,083	8,083	8,083
Waste - Vehicles and Machinery	2025 Budget		338,850		5,966					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Salvage Vehicles			(40,000)								
			Sub-Total	(84,490)	(85,714)	(69,748)	(39,748)	(39,748)	(39,748)	(39,748)	(39,748)
Canital Expanditures											

Capital Expenditures

Balance in Accounts: 282,431

Balance in Capital Improvements: 949,625 Investments: 2,179,258

Accounts Payable taken into account in above total:

5% Transfer for Capital Improvements: 1,896 1,881 1,822 1,931 1,977 2,143 2,318 Forecast increase in Cash: 5,500 5,500 5,500 9,000 9,000 9,000 9,000 Projected Cash Balance: 3,411,314 3,332,996 3,270,629 3,238,203 3,209,386 3,180,615 3,152,010 3,123,580

## Cabot WaterWorks Statement of Net Position For the Two Months Ending Friday, February 28, 2025

Total

Water

(2,769,916.00) (2,636,743.20)

\$85,707,873.40 \$46,746,808.63 \$38,961,064.77

Wastewater

(133,172.80)

Current Assets  Cash Cash in Capital Improvement Accounts 2,457,913.39 1,508,288.54 949,624.85 Investments 4,358,516.22 2,179,258.11 2,179,258.11 Accounts Receivable, net of allowance for bad debts \$ 20,768 680,786.49 592,615.49 88,171.00 ARPA Grant Funds 436,580.30 436,580.30 436,580.30 Receivable - Interest 149,587.68 74,793.84 74,793.84 Receivable - FSA 30,093.16 24,323.36 5,7698.80 Unbilled Revenue 339,573.89 271,659.11 67,914.78 Inventory 550,855.32 411,580.15 139,347.17 Prepaid Expenses 512,457.57 437,242.66 75,214.91  Total Current Assets 11,166,317.58 7,303,792.11 3,862,525.45  Property, Plant and Equipment  Building 75,793.25 15,702.25 60,091.00 Administration 248,244.63 223,369.33 24,875.30 Administration - Land 39,871.69 39,871.69 39,871.69 44,212.00 Wastewater 59,821,456.49 59,817,144.49 4,312.00 Wastewater 59,821,456.49 59,817,144.49 4,312.00 Wastewater 34,228,366.22 512.68 34,427,853.54 Construction Work in Progress 4,373,067.54 724,504.90 3,648,562.64 Storage Ponds 115,845.44 115,845.44 Construction Work in Progress 14,552,986.59 (26,018,367.30) (18,544,619.39) 76,453,698.84 41,461,493.83 34,992,205.01 Other Assets  Deferred Outflows of Resources (Pensions) 857,773.00 618,265.89 239,507.11 Total Other Assets				
Cash         \$1,649,953.54         \$1,367,522.55         \$282,430.99           Cash in Capital Improvement Accounts         2,457,913.39         1,508,288.54         949,624.85           Investments         4,358,516.22         2,179,258.11         2,179,258.11           Accounts Receivable, net of allowance for bad debts \$20,768         680,786.49         592,615.49         88,171.00           ARPA Grant Funds         436,580.30         436,580.30         436,580.30         74,793.84         74,793.84           Receivable - Interest         149,587.68         74,793.84         74,793.84         74,793.84           Receivable - FSA         30,093.16         24,323.36         5,769.80           Unbilled Revenue         339,573.89         271,659.11         67,914.78           Inventory         550,855.32         411,508.15         139,347.17           Prepaid Expenses         512,457.57         437,242.66         75,214.91           Total Current Assets         11,166,317.56         7,303,792.11         3,862,525.45           Property, Plant and Equipment         248,244.63         223,369.33         24,875.30           Water         59,821,456.49         59,817,144.49         4,312.00           Wastewater         59,821,456.49         59,817,144.49         4,3	ASSETS			
Cash in Capital Improvement Accounts         2,457,913.39         1,508,288.54         949,624.85           Investments         4,358,516.22         2,179,258.11         2,179,258.11           Accounts Receivable, net of allowance for bad debts \$ 20,768         680,786.49         592,615.49         88,171.00           ARPA Grant Funds         436,580.30         436,580.30         436,580.30         74,793.84         74,793.84           Receivable - Interest         149,587.68         74,793.84         74,793.84         74,793.84         74,793.84         76,80.80         10,093.16         24,323.36         5,769.80         10,791.478         10,791.4	Current Assets			
Investments   4,358,516.22   2,179,258.11   2,179,258.11   Accounts Receivable, net of allowance for bad debts \$ 20,768   680,786.49   592,615.49   88,171.00   ARPA Grant Funds   436,580.30   436,580.30   436,580.30   Age. Page		\$1,649,953.54	(i) (ii) (iii)	\$282,430.99
Accounts Receivable, net of allowance for bad debts \$ 20,768				
for bad debts \$ 20,768 ARPA Grant Funds ARPA Grant Funds Receivable - Interest Receivable - FSA 30,093,16 24,323,36 39,471,793,84 Receivable - FSA 30,093,16 24,323,36 39,573,89 271,659,11 67,914,78 Inventory 550,855,32 411,508,15 139,347,17 Prepaid Expenses 11,166,317,56 7,303,792,11 3,862,525,45  Property, Plant and Equipment  Building Administration Administration - Land Water Water Wastewater Construction Work in Progress Construction Work in Progress Accumulated Depreciation Total Property, Plant and Equipment  Deferred Outflows of Resources (Pensions)  Best Age 88,171.00 436,580,30 436,580,30 436,580,30 446,580,30 436,580,30 436,580,30 47,793,84 74,793,		4,358,516.22	2,179,258.11	2,179,258.11
ARPA Grant Funds Receivable - Interest Receivable - Interest Receivable - FSA Receivable - FA, F93.84 Receivable - FA, F				
Receivable - Interest         149,587.68         74,793.84         74,793.84           Receivable - FSA         30,093.16         24,323.36         5,769.80           Unbilled Revenue         339,573.89         271,659.11         67,914.78           Inventory         550,855.32         411,508.15         139,347.17           Prepaid Expenses         512,457.57         437,242.66         75,214.91           Total Current Assets         11,166,317.56         7,303,792.11         3,862,525.45           Property, Plant and Equipment         248,244.63         223,369.33         24,875.30           Administration - Land         39,871.69         39,871.69         39,871.69           Water         59,821,456.49         59,817,144.49         4,312.00           Wastewater         34,428,366.22         512.68         34,427,853.54           Construction Work in Progress         4,373,067.54         724,504.90         3,648,562.64           Storage Ponds         115,845.44         115,845.44         115,845.44           Developer Contributions         21,914,040.27         6,658,755.79         15,255,284.48           Accumulated Depreciation         76,453,698.69         (26,018,367.30)         (18,544,619.39)           Other Assets         Deferred Outflows of	The state of the s			88,171.00
Receivable - FSA         30,093.16         24,323.36         5,769.80           Unbilled Revenue Inventory         339,573.89         271,659.11         67,914.78           Inventory         550,855.32         411,508.15         139,347.17           Prepaid Expenses         512,457.57         437,242.66         75,214.91           Total Current Assets         11,166,317.56         7,303,792.11         3,862,525.45           Property, Plant and Equipment           Building Administration         248,244.63         223,369.33         24,875.30           Administration - Land Water         39,871.69         39,871.69         39,871.69           Water Wastewater         59,821,456.49         59,817,144.49         4,312.00           Wastewater Construction Work in Progress         4,373,067.54         724,504.90         3,648,562.64           Storage Ponds Storage Ponds Developer Contributions Accumulated Depreciation Accumulated Depreciation (44,562,986.69)         (26,018,367.30)         (18,544,619.39)           Total Property, Plant and Equipment Deferred Outflows of Resources (Pensions)         857,773.00         618,265.89         239,507.11				
Unbilled Revenue Inventory         339,573.89         271,659.11         67,914.78           Inventory Prepaid Expenses         550,855.32         411,508.15         139,347.17           Prepaid Expenses         512,457.57         437,242.66         75,214.91           Total Current Assets         11,166,317.56         7,303,792.11         3,862,525.45           Property, Plant and Equipment         43,779.325         15,702.25         60,091.00           Administration Administration - Land         248,244.63         223,369.33         24,875.30           Administration - Land         39,871.69         39,871.69         39,871.69           Water         59,821,456.49         59,817,144.49         4,312.00           Wastewater         34,428,366.22         512.68         34,427,853.54           Construction Work in Progress         4,373,067.54         724,504.90         3,648,562.64           Storage Ponds         115,845.44         115,845.44         115,845.44           Developer Contributions         21,914,040.27         6,658,755.79         15,255,284.48           Accumulated Depreciation         (44,562,986.69)         (26,018,367.30)         (18,544,619.39)           Total Property, Plant and Equipment         76,453,698.84         41,461,493.83         34,992,205.01 </td <td></td> <td></td> <td></td> <td></td>				
Inventory   550,855.32   411,508.15   139,347.17   Prepaid Expenses   512,457.57   437,242.66   75,214.91				
Prepaid Expenses         512,457.57         437,242.66         75,214.91           Total Current Assets         11,166,317.56         7,303,792.11         3,862,525.45           Property, Plant and Equipment         437,242.66         75,214.91           Building Administration Administration - Land Water         248,244.63         223,369.33         24,875.30           Water Wastewater Construction Work in Progress Storage Ponds Developer Contributions Accumulated Depreciation Accumulated Depreciation Total Property, Plant and Equipment         4,373,067,54         724,504.90         3,648,562.64           Other Assets         4,461,493.83         34,992,205.01		339,573.89		- Company of the control of the cont
Total Current Assets  11,166,317.58 7,303,792.11 3,862,525.45  Property, Plant and Equipment  Building 75,793.25 15,702.25 60,091.00 Administration 248,244.63 223,369.33 24,875.30 Administration - Land 39,871.69 39,871.69 Water 59,821,456.49 59,817,144.49 4,312.00 Wastewater 59,821,456.49 59,817,144.49 4,312.00 Wastewater 34,428,366.22 512.68 34,427,853.54 Construction Work in Progress 4,373,067.54 724,504.90 3,648,562.64 Storage Ponds 115,845.44 115,845.44 Developer Contributions 21,914,040.27 6,658,755.79 15,255,284.48 Accumulated Depreciation (44,562,986.69) (26,018,367.30) (18,544,619.39) Total Property, Plant and Equipment 76,453,698.84 41,461,493.83 34,992,205.01  Other Assets  Deferred Outflows of Resources (Pensions) 857,773.00 618,265.89 239,507.11				
Property, Plant and Equipment         Building Administration       75,793.25       15,702.25       60,091.00         Administration - Land Administration - Land Water       39,871.69       39,871.69       39,871.69         Wastewater Construction Work in Progress Storage Ponds Storage Ponds Developer Contributions Accumulated Depreciation       4,373,067.54       724,504.90       3,648,562.64         Accumulated Depreciation Total Property, Plant and Equipment       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Other Assets       857,773.00       618,265.89       239,507.11	Prepaid Expenses	512,457.57	437,242.66	75,214.91
Property, Plant and Equipment         Building Administration       75,793.25       15,702.25       60,091.00         Administration - Land Administration - Land Water       39,871.69       39,871.69       39,871.69         Wastewater Construction Work in Progress Storage Ponds Storage Ponds Developer Contributions Accumulated Depreciation       4,373,067.54       724,504.90       3,648,562.64         Accumulated Depreciation Total Property, Plant and Equipment       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Other Assets       857,773.00       618,265.89       239,507.11		A		in.
Building Administration Administration - Land Water Wastewater Construction Work in Progress Storage Ponds Accumulated Depreciation Total Property, Plant and Equipment  Deferred Outflows of Resources (Pensions)  Building 75,793.25 15,702.25 60,091.00 248,244.63 223,369.33 24,875.30 39,871.69 39,871.69 59,821,456.49 59,821,456.49 59,817,144.49 4,312.00 34,428,366.22 512.68 34,427,853.54 4,373,067.54 724,504.90 3,648,562.64 115,845.44 21,914,040.27 6,658,755.79 15,255,284.48 (44,562,986.69) (26,018,367.30) (18,544,619.39) 76,453,698.84 41,461,493.83 34,992,205.01	Total Current Assets	11,166,317.56	7,303,792.11	3,862,525.45
Building Administration Administration - Land Water Wastewater Construction Work in Progress Storage Ponds Accumulated Depreciation Total Property, Plant and Equipment  Deferred Outflows of Resources (Pensions)  Building 75,793.25 15,702.25 60,091.00 248,244.63 223,369.33 24,875.30 39,871.69 39,871.69 59,821,456.49 59,821,456.49 59,817,144.49 4,312.00 34,428,366.22 512.68 34,427,853.54 4,373,067.54 724,504.90 3,648,562.64 115,845.44 21,914,040.27 6,658,755.79 15,255,284.48 (44,562,986.69) (26,018,367.30) (18,544,619.39) 76,453,698.84 41,461,493.83 34,992,205.01			<u> </u>	
Administration	Property, Plant and Equipment			
Administration - Land  Water  Wastewater  Construction Work in Progress Storage Ponds Developer Contributions Accumulated Depreciation  Total Property, Plant and Equipment  Other Assets  Administration - Land  39,871.69  59,821,456.49  59,817,144.49  4,312.00  34,428,366.22  512.68  34,427,853.54  4,373,067,54  724,504.90  3,648,562.64  115,845.44  21,914,040.27  6,658,755.79  15,255,284.48  (44,562,986.69) (26,018,367.30) (18,544,619.39)  76,453,698.84  41,461,493.83  34,992,205.01  Other Assets	Building	75,793.25	15,702.25	60,091.00
Water       59,821,456.49       59,817,144.49       4,312.00         Wastewater       34,428,366.22       512.68       34,427,853.54         Construction Work in Progress       4,373,067.54       724,504.90       3,648,562.64         Storage Ponds       115,845.44       115,845.44       115,845.44         Developer Contributions       21,914,040.27       6,658,755.79       15,255,284.48         Accumulated Depreciation       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Total Property, Plant and Equipment       76,453,698.84       41,461,493.83       34,992,205.01         Other Assets         Deferred Outflows of Resources (Pensions)       857,773.00       618,265.89       239,507.11	Administration	248,244.63	223,369.33	24,875.30
Wastewater       34,428,366.22       512.68       34,427,853.54         Construction Work in Progress       4,373,067,54       724,504.90       3,648,562.64         Storage Ponds       115,845.44       115,845.44       115,845.44         Developer Contributions       21,914,040.27       6,658,755.79       15,255,284.48         Accumulated Depreciation       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Total Property, Plant and Equipment       76,453,698.84       41,461,493.83       34,992,205.01         Other Assets         Deferred Outflows of Resources (Pensions)       857,773.00       618,265.89       239,507.11	Administration - Land	39,871.69	39,871.69	
Construction Work in Progress       4,373,067.54       724,504.90       3,648,562.64         Storage Ponds       115,845.44       115,845.44         Developer Contributions       21,914,040.27       6,658,755.79       15,255,284.48         Accumulated Depreciation       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Total Property, Plant and Equipment       76,453,698.84       41,461,493.83       34,992,205.01         Other Assets         Deferred Outflows of Resources (Pensions)       857,773.00       618,265.89       239,507.11	Water	59,821,456.49	59,817,144.49	4,312.00
Storage Ponds       115,845.44       115,845.44         Developer Contributions       21,914,040.27       6,658,755.79       15,255,284.48         Accumulated Depreciation       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Total Property, Plant and Equipment       76,453,698.84       41,461,493.83       34,992,205.01         Other Assets       857,773.00       618,265.89       239,507.11	Wastewater	34,428,366.22	512.68	34,427,853.54
Developer Contributions       21,914,040.27       6,658,755.79       15,255,284.48         Accumulated Depreciation       (44,562,986.69)       (26,018,367.30)       (18,544,619.39)         Total Property, Plant and Equipment       76,453,698.84       41,461,493.83       34,992,205.01         Other Assets       857,773.00       618,265.89       239,507.11	Construction Work in Progress	4,373,067.54	724,504.90	3,648,562.64
Accumulated Depreciation Total Property, Plant and Equipment  Other Assets  Deferred Outflows of Resources (Pensions)  (44,562,986.69) (26,018,367.30) (18,544,619.39) 76,453,698.84 41,461,493.83 34,992,205.01	Storage Ponds	115,845.44		115,845.44
Total Property, Plant and Equipment 76,453,698.84 41,461,493.83 34,992,205.01  Other Assets  Deferred Outflows of Resources (Pensions) 857,773.00 618,265.89 239,507.11	Developer Contributions	21,914,040.27	6,658,755.79	15,255,284.48
Other Assets  Deferred Outflows of Resources (Pensions) 857,773.00 618,265.89 239,507.11		(44,562,986.69)	(26,018,367.30)	
Deferred Outflows of Resources (Pensions) 857,773.00 618,265.89 239,507.11	Total Property, Plant and Equipment	76,453,698.84	41,461,493.83	34,992,205.01
	Other Assets			
	Deferred Outflows of Resources (Pensions)	857,773.00	618,265.89	239,507.11

Interdepartmental Adjustment

**Total Assets** 

## Cabot WaterWorks Statement of Net Position For the Two Months Ending Friday, February 28, 2025

Total Water Wastewater

\$85,707,873.40 \$46,746,808.63 \$38,961,064.77

### LIABILITIES AND NET

### **POSITION**

CII	rrent	in	hi	itios	٠

Total Liabilities and Net Position

Current Liabilities			
Accounts Payable	\$27,901.08	\$18,155.82	\$9,745.26
Payable - Sanitation Fees	153,396.53	153,396.53	****
Customer Refunds	1,600.00	1,600.00	
Sales Tax Payable	10,525.80	10,525.80	
Accrued expense	43,802.40	41,300.95	2,501.45
Payroll Taxes Payable	11,359.00	7,838.02	3,520.98
Withholdings Payable	44,440.25	32,229.98	12,210.27
Garnishments	181.70	181.70	N + 20000 0 € 6/00/2000000000000000000000000000000000
Accrued Payroll	43,774.68	31,086.62	12,688.06
Accrued PTO	165,019,60	113,863.52	51,156.08
Accrued Interest	9,364.18		9,364.18
Total Current Liabilities	511,365.22	410,178.94	101,186.28
Noncurrent Liabilities			
Note associate ANDO 44	700 405 00	700 405 00	
Note payable - ANRC #1	703,425.39	703,425.39	
Note payable - ANRC #2	2,456,988.57	2,456,988.57	51,756,34
Bonds Payable	51,756.34	A STATE OF THE STA	244,348.02
Accrued sludge removal Customer Meter Deposits	244,348.02 931,800.51	931,800.51	244,340.02
Net Pension Liability	2,584,219.00	1,776,487.59	807,731.41
Total Noncurrent Liabilities	6,972,537.83	5,868,702.06	1,103,835.77
Deferred Inflow of Resources	0,372,007.03	3,000,702.00	1,100,000.77
Pensions	14,197.00	9,937.90	4,259.10
Net Position			,
Het i Galdeli	w		
Developer Contributions	25,962,041.27	8,611,835.84	17,350,205.43
Contributed Capital - Hwy Dept	3,891,752.39	436,580.30	3,455,172.09
Contributed Capital	15,539,482.45	1,504,788.34	14,034,694.11
Net investment in capital assets	18,124,449.00	14,022,566.30	4,101,882.70
Restricted Net Position	1,256,525.00	1,091,638.16	164,886.84
Current Unrestricted Net Position	(176,959.66)	(61,242.29)	(115,717.37)
Unrestricted Net Position	13,612,482.90	14,851,823.08	(1,239,340.18)
Total Net Position	78,209,773.35	40,457,989.73	37,751,783.62

Cabot WaterWorks
Supplementary Statement of Revenues, Expenses, and Statement of Net Position
For the Two Months Ending Friday, February 28, 2025

				ing Friday, Februa		2		
	Consoli Current	dated YTD	Wa Current	ter YTD	Wastev Current	vater YTD	Admini: Current	strative YTD
Revenue	Current	110	Current		Current		current	
Water	\$338,303,23	\$707,367.76	\$338,303.23	\$707,367.76				
Wastewater	96,774.85	203,605.87	, , , , , , , , , , , , , , , , , , , ,	1. E. 10. Control <b>3</b> E. 100 E. E. 100 CE.	96,774.85	203,605.87		
Fees - service connection	2,600.00	2,600.00	1,175.00	1,175.00	1,425.00	1,425.00		
Fees - disconnection	4,675.00	8,225.00	3,740.00	6,580.00	935.00	1,645.00		
Fees - late charges	8,122.12	19,556.07	6,497.69	15,644.85	1,624.43	3,911.22		
Return checks & fees	520.00	1,140.00	416.00	912.00	104.00	228.00		
Miscellaneous	615.00	840.00	615.00	840.00				
EPAC fees billed	4,355.20	8,706.00	4,355.20	8,706.00				
EPAC fees paid	(4,345.20)	(8,690.40)	(4,345.20)	(8,690.40)				
Sanitation fees billed	161,268.87	322,408.78	161,268.87	322,408.78				
Sanitation fees paid	(161,240.46)	(322,990.60)	(161,240.46)	(322,990.60)				
Total Revenue	451,648.61	942,768.48	350,785.33	731,953.39	100,863.28	210,815.09		
Operations and								
Maintenance								
Power	32,496.23	65,950.07	14,489.95	29,402.45	18,006.28	36,547.62		
Labor	121,316.18	272,388.87	80,297.31	180,863.19	41,018.87	91,525.68		
Capitalized Labor Cost	(26,318.11)	(62,548.52)	(9,660.77)	(17,840.65)	(16,657.34)	(44,707.87)		
Payroll taxes	8,355.69	21,410.98	5,934.34	15,295.07	2,421.35	6,115.91		
Retirement	17,685.27	40,557.76	12,631.72	28,696.80	5,053.55	11,860.96		
Insurance - workers comp	2,424.06	4,848.12	1,659.47	3,318.94	764.59	1,529.18		
Insurance - health	15,563.12	35,017.02	12,148.12	27,333.27	3,415.00	7,683.75		
Outside labor	177.30	4,422.63	12,110.12	27,000,27	177.30	4,422.63		
Lab fees & supplies	4,283.23	6,049.50	1,613.23	2,204.50	2,670,00	3,845.00		
Chemicals	1,980.12	6,867.27	1,980.12	4,352.27		2,515.00		
Materials & supplies	17,874.73	46,181.03	6,222.66	31,229,56	11,652.07	14,951.47		
Grinder Pump Repairs	1,745.02	4,923.43	,		1,745.02	4,923.43		
Street repairs	600.00	1,947.43	600.00	1,287.43		660.00		
Small tools	3,231.77	4,114.43	792.97	1,653.06	2,438.80	2,461.37		
Safety supplies	485.11	1,331.96	379.70	944.16	105.41	387.80		
Purchased water	28,846.24	57,627.36	28,846.24	57,627.36				
Licenses/permits/fees		60.00	All House	60.00	All I			
R & M - plant		133.20		133.20	7			
R & M - field vehicles	6,199.13	11,101.77	2,855.12	5,182.58	3,344.01	5,919.19		
R & M - field equipment	2,588.47	3,632.83	436.77	474.56	2,151.70	3,158.27		
Fuel - field	6,175.46	10,987.07	3,778.09	6,382.14	2,397.37	4,604.93		
Insurance - Veh & Equip	2,079.69	4,159.38	1,191.34	2,382.68	888.35	1,776.70		
Insurance - property	5,514.26	11,028.52	2,822.13	5,644.26	2,692.13	5,384.26		
Public safety	24,666.67	49,333.34	24,666.67	49,333.34				
Total Operations and		900						
Maintenance	277,969.64	601,525.45	193,685.18	435,960.17	84,284.46	165,565.28		
		Control of the Contro	127					
General and Administrative			1	100300000000000000000000000000000000000			Santana Sanan	
Dues & subscriptions	5,624.58	8,257.46	5,078.00	5,293.91			546.58	2,963.55
Education & seminars	16.47	146.26	16.47	146.26				Trondensor salvanos
Fuel - admin	270.95	521.12					270.95	521.12
Insurance - admin vehicle	40.14	80.28					40.14	80.28
Licenses & permits		122.83		70.00		52.83		
Locator/One call expenses	680.45	1,365.33		39.58			680.45	1,325.75
Office expense	2,728.81	3,664.24	604.76	652.87			2,124.05	3,011.37
Postage & delivery	4,852.88	10,792.22	4,852.88	10,531.43				260.79
Printing & reproduction		214.20		214.20				226.25
Professional fees - acct	2 104 00	276.75					2 100 00	276.75
Professional fees - legal	2,186.00	5,382.00	1 4/2 50	2 725 60			2,186.00	5,382.00
Rent - building R & M - office	2,925.00	6,650.00	1,462.50	3,725.00			1,462.50 226.60	2,925.00 453.20
R & M - building	347.71	574.31 176.13	121.11	121.11 21.77			220.00	154.36
	02.26	93.36		21.77			93.36	93.36
R & M - admin vehicles Salaries - administration	93.36 50,762.35	110,638.27					50,762.35	110,638.27
Taxes - payroll	3,440.04	9,831.85					3,440.04	9,831.85
Retirement	7,201.18	16,137.99					7,201.18	16,137.99
Insurance - workers comp	65.43	130.86					65.43	130.86
Insurance - health	4,869.20	10,955.70					4,869.20	10,955.70
Insurance - life	1,303.34	2,504.28					1,303.34	2,504.28
Uniforms and PPE	1,518.62	3,245.79	597.75	1,460.39	920.87	1,785.40	.,505.51	_,001.20
Utilities - electric and gas	274.76	557.78	274.76	557.78		.,		
Utilities - other	952.18	1,538.60	487.52	792.17	464.66	746.43		
Utilities - telephone	695.33	1,843.18	423.13	1,217.33	199.37	398.74	72.83	227.11
Utilities - cellular	965.57	2,017.16	592.67	1,163.88	138.40	384.18	234.50	469.10

## Cabot WaterWorks Supplementary Statement of Revenues, Expenses, and Statement of Net Position For the Two Months Ending Friday, February 28, 2025

		ror the	wo Months Endi	ng riiday, rebida	ly 28, 2023			
	Consol	idated	Wat	er	Waster	vater	Adminis	strative
	Current	YTD	Current	YTD	Current	YTD	Current	YTD
G & A allocation			60,463.59	134,674.14	15,115.91	33,668.55	(75,579.50)	(168,342.69)
Total General and								
Administrative	91,814.35	197,717.95	74,975.14	160,681.82	16,839.21	37,036.13		
Other Income and Expense								
Interest income	28,321.67	58,346.67	16,825.48	34,834.24	11,496.19	23,512.43		
Antenna lease	34,037.18	35,086.58	34,037.18	35,086.58		1,000 and 1,000		
Other income	47,860.53	50,342.22	2,423.82	4,852.85	45,436.71	45,489.37		
Sales tax discounts	1,464.06	3,060.98	1,643.26	3,240.18	(179.20)	(179.20)		
Gain (loss) sale/disposition								
of assets	44,031.99	44,473.74	29,484.02	29,925.77	14,547.97	14,547.97		
Total Other Income and								
Expense	155,715.43	191,310.19	84,413.76	107,939.62	71,301.67	83,370.57		
Increase(decrease) in Net								
Assets before Depreciation	227 500 05	224 925 25	166 520 77	243,251.02	71 041 20	91,584.25		
Assets before Depreciation	237,580.05	334,835.27	166,538.77	243,251.02	71,041.28	91,504.25		
Depreciation expense	250,086.14	511,794.93	150,345.52	304,493.31	99,740.62	207,301.62		
			,					
Increase(decrease) in Net					A			
Assets	(\$12,506.09)	(\$176,959.66)	\$16,193.25	(\$61,242.29)	(\$28,699,34)	(\$115,717.37)		



Cabot Waterworks
Budget vs Actual - Water
For the Two Months Ending Friday, February 28, 2025

			For the Two Montl		February 28, 2025				
	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
	Actual					Actual			
Revenue									
Water	\$338,303.23	\$365,037.00	(\$26,733.77)	\$751,672.49	(6%)	\$707,367.76	\$742,214.00	(\$34,846.24)	(5%)
Fees - service connection	1,175.00	2,666.17	(1,491.17)	5,100.00	(77%)	1,175.00	5,332.34	(4,157.34)	(78%)
Fees - disconnection	3,740.00	2,141.58	1,598.42	3,520.00	87%	6,580.00	4,283.16	2,296.84	54%
Fees - late charges	6,497.69	8,788.83	(2,291.14)	18,433.77	(15%)	15,644.85	17,577.66	(1,932.81)	(11%) 19%
Return checks & fees Miscellaneous	416.00 615.00	382.25 1,099.17	33.75 (484.17)	896.00 925.53	2% (9%)	912.00 840.00	764.50 2,198.34	147.50 (1,358.34)	(62%)
EPAC fees billed	4,355.20	4,333.33	21.87	8,642.80	1%	8,706.00	8,666.66	39.34	0%
EPAC fees paid	(4,345.20)	(4,333.33)	(11.87)	(12,956.40)	(33%)	(8,690.40)	(8,666.66)	(23.74)	0%
Sanitation fees billed	161,268.87	160,083.33	1,185.54	320,422.95	1%	322,408.78	320,166.66	2,242.12	1%
Sanitation fees paid	(161,240.46)	(160,083.33)	(1,157.13)	(320,381.09)	1%	(322,990.60)	(320,166.66)	(2,823.94)	1%
Total Revenue	350,785.33	380,115.00	(29,329.67)	776,276.05	(6%)	731,953.39	772,370.00	(40,416.61)	(5%)
Operations and Maintenance									
Power	14,489.95	17,000.00	(2,510.05)	29,834.36	(1%)	29,402.45	34,000.00	(4,597.55)	(14%)
Labor	80,297.31	99,983.00	(19,685.69)	157,182.26	15%	180,863.19	224,961.00	(44,097.81)	(20%)
Capitalized Labor Cost Payroll taxes	(9,660.77)	(25,000.00)	15,339.23	(26,946.51) 13,515.14	(34%)	(17,840.65) 15,295.07	(50,000.00) 17,776.00	32,159.35 (2,480.93)	(64%) (14%)
Retirement	5,934.34 12,631.72	7,900.00 15,148.00	(1,965.66) (2,516.28)	24,333.96	18%	28,696.80	34,083.00	(5,386.20)	(16%)
Insurance - workers comp	1,659.47	1,859.17	(199.70)	3,318.94	0%	3,318.94	3,718.34	(399.40)	(11%)
Insurance - health	12,148.12	18,765.17	(6,617.05)	20,698.36	32%	27,333.27	37,530.34	(10,197.07)	(27%)
Outside labor	2000 <b>6</b> 73 (2000)	1,433.34	(1,433.34)	698.96	(100%)		2,866.68	(2,866.68)	(100%)
Lab fees & supplies	1,613.23	1,416.67	196.56	2,950.70	(25%)	2,204.50	2,833.34	(628.84)	(22%)
Chemicals	1,980.12	2,583.33	(603.21)	4,520.37	(4%)	4,352.27	5,166.66	(814.39)	(16%)
Materials & supplies	6,222.66	11,666.67	(5,444.01)	22,175.27	41%	31,229.56	23,333.34	7,896.22	34%
Street repairs	600.00	3,287.91	(2,687.91)	2,260.00	(43%)	1,287.43	6,575.82	(5,288.39)	(80%)
Small tools	792.97	1,466.67	(673.70)	4,860.04	(66%)	1,653.06	2,933.34	(1,280.28)	(44%)
Safety supplies Equipment rental	379.70	691.67 516.67	(311.97)	334.56	182%	944.16	1,383.34 1,033.34	(439.18) (1,033.34)	(32%) (100%)
Purchased water	28,846.24	30,468.33	(516.67) (1,622.09)	53,220,34	8%	57,627.36	60,936.66	(3,309.30)	(5%)
Licenses/permits/fees	20,040.24	208.33	(208.33)	55,520.54	0%	60.00	416.66	(356.66)	(86%)
R & M - plant		358.33	(358.33)	100	0%	133.20	716.66	(583.46)	(81%)
R & M - field vehicles	2,855.12	6,499.99	(3,644.87)	10,342.27	(50%)	5,182.58	12,999.98	(7,817.40)	(60%)
R & M - field equipment	436.77	1,416.66	(979.89)	1,120.04	(58%)	474.56	2,833.32	(2,358.76)	(83%)
Fuel - field	3,778.09	7,041.67	(3,263.58)	10,022.68	(36%)	6,382.14	14,083.34	(7,701.20)	(55%)
Insurance - vehicles & equipment	1,191.34	1,633.33	(441.99)	3,432.62	(31%)	2,382.68	3,266.66	(883.98)	(27%)
Insurance - property	2,822.13	2,822.17	(0.04)	4,636.82	22%	5,644.26	5,644.34	(0.08)	0% 0%
Public safety	24,666.67	24,666.67	The Value	48,000.00	3%	49,333.34	49,333.34		0%
Total Operations and maintenance	193,685.18	233,833.75	(40,148.57)	390,511.18	12%	435,960.17	498,425.50	(62,465.33)	(13%)
mamenance	193,003.10	233,933.73	(40,140.57)	320,311.18	12 76	433,700.17	470,423.30	(02,403.33)	(13 76)
General and Administrative	1		A SERVICE	ALD.					
Bad debt	4	1,916.67	(1,916,67)		0%		3,833.34	(3,833.34)	(100%)
Dues & subscriptions	5,078.00	2,174.99	2,903.01	5,216.36	1%	5,293.91	4,349.98	943.93	22%
Education & seminars	16.47	154.16	(137.69)	777 <b>4</b> (0.17 m. em. em. em.	0%	146.26	308.32	(162.06)	(53%)
Employee recognition		120.84	(120.84)	26.73	(100%)		241.68	(241.68)	(100%)
Interest expense		2,691.67	(2,691.67)		0%		5,383.34	(5,383.34)	(100%)
Licenses and permits		104.17	(104.17)		0%	70.00	208.34	(138.34)	(66%)
Locator expenses/One call		250.00	(250.00)		00/	20.60	500.00	(460.42)	(039/)
expenses Office expenses	604.76	250.00 675.00	(250.00) (70.24)	595.17	0% 10%	39.58 652.87	500.00 1,350.00	(460.42) (697.13)	(92%) (52%)
Postage & delivery	4,852.88	4,999.99	(147.11)	9,894.24	6%	10,531.43	9,999.98	531.45	5%
Printing & reproduction	1,032.00	583.33	(583.33)	214.20	0%	214.20	1,166.66	(952.46)	(82%)
Professional fees - well monitoring		600.00	(600.00)		0%		1,200.00	(1,200.00)	(100%)
Public relations (Customer					MIN. 24 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4			15.00	2 2
Damages)		291.67	(291.67)	72.94	(100%)		583.34	(583.34)	(100%)
Public Notification		41.67	(41.67)		0%		83.34	(83.34)	(100%)
Rent - building	1,462.50	1,866.67	(404.17)	4,125.00	(10%)	3,725.00	3,733.34	(8.34)	0%
R & M - office R & M - building	121.11	54.17	66.94	65.06	0%	121.11	108.34	12.77	12% (90%)
Travel		108.33 54.16	(108.33) (54.16)	65.96 52.43	(67%) (100%)	21.77	216.66 108.32	(194.89) (108.32)	(100%)
Uniforms and PPE	597.75	904.17	(306.42)	408.37	258%	1,460.39	1,808.34	(347.95)	(19%)
Utilities - electric and gas	274.76	358.33	(83.57)	736.65	(24%)	557.78	716.66	(158.88)	(22%)
Utilities - other	487.52	333.33	154.19	557.35	42%	792.17	666.66	125.51	19%
Utilities - telephone	423.13	683.33	(260.20)	1,535.64	(21%)	1,217.33	1,366.66	(149.33)	(11%)
Utilities - cellular	592.67	1,050.00	(457.33)	1,317.72	(12%)	1,163.88	2,100.00	(936.12)	(45%)
Penalties and fines	(0.102.00	25.00	(25.00)	112 446 50	0%	124 (24 14	50.00	(50.00)	(100%)
G & A allocations	60,463.59	69,900.00	(9,436.41)	113,446.58	19%	134,674.14	167,066.60	(32,392.46)	(19%)
Total General and Administrative	74 075 14	90 041 65	(14066 51)	120 265 24	16%	160 601 02	207 140 00	(46 460 00)	(22%)
. Sammed aure	74,975.14	89,941.65	(14,966.51)	138,265.34	1076	160,681.82	207,149.90	(46,468.08)	(22 70)
Other Income and Expense									
Interest Income	16,825.48	15,833.34	992.14	31,377.27	11%	34,834.24	31,666.68	3,167.56	10%
Antenna lease	34,037.18	34,000.00	37.18	34,037.18	3%	35,086.58	40,500.00	(5,413.42)	(13%)
Sales tax discounts	1,643.26	1,916.66	(273.40)	8,017.48	(60%)	3,240.18	3,833.32	(593.14)	(15%)

Cabot Waterworks
Budget vs Actual - Water
Months Ending Friday, February 28, 2025

	Current	Budget	For the Two Mont Variance	hs Ending Friday Prior Year To Date	Prior Year Variance	Year to Date	Budget	Variance	Variance %
Account was	Actual					Actual			
Other income	2,423.82	4,333.34	(1,909.52)	8,487.08	(43%)	4,852.85	8,666.68	(3,813.83)	(44%)
Gain (loss) sale/disposition of									
assets	29,484.02		29,484.02	10,920.20	174%	29,925.77		29,925.77	0%
Total Other Income and Expense	84,413.76	56,083.34	28,330.42	92,839.21	16%	107,939.62	84,666.68	23,272.94	27%
Increase (decrease) in Net Assets									
before Depreciation	166,538,77	112,422.94	54,115.83	340,338.74	(29%)	243,251.02	151,461.28	91,789,74	61%
[ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [ [									
Depreciation expense	150,345.52	150,000.00	345.52	289,403.54	5%	304,493.31	300,000.00	4,493.31	1%
Increase (decrease) in Net Assets	16,193.25	(37,577.06)	53,770.31	50,935.20	(220%)	(61,242.29)	(148,538.72)	87,296.43	(59%)



Cabot Waterworks
Budget vs Actual - Wastewater
For the Two Months Ending Friday, February 28, 2025

	_		For the Two Mont						
	Current	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date	Budget	Variance	Variance %
	Actual	Dauget	- Turiunec			Actual		, and	
Revenue									
Wastewater	\$96,774.85	\$97,921.00	(\$1,146.15)	\$215,827.25	(6%)	\$203,605.87	\$199,098.00	\$4,507.87	2%
Fees - service connection	1,425.00	666.67	758.33	1,325.00	8%	1,425.00	1,333.34	91.66	7%
Fees - disconnection	935.00	535.42	399.58	880.00	87%	1,645.00	1,070.84	574.16	54%
Fees - late charges	1,624.43	2,197.25	(572.82)	4,608.45	(15%)	3,911.22	4,394.50	(483.28)	(11%)
Return checks & fees	104.00	95.58	8.42	224.00	2%	228.00	191.16	36.84	19%
Miscellaneous		274.75	(274.75)	300.00	(100%)		549.50	(549.50)	(100%)
Total Revenue	100,863.28	101,690.67	(827.39)	223,164.70	(6%)	210,815.09	206,637.34	4,177.75	2%
Operations and Maintenance									
Power	18,006.28	19,666.66	(1,660.38)	37,821.34	(3%)	36,547.62	39,333.32	(2,785.70)	(7%)
Labor	41,018.87	44,960.00	(3,941.13)	68,826.36	33%	91,525.68	101,162.00	(9,636.32)	(10%)
Capitalized Labor Cost	(16,657.34)	(29,166.67)	12,509.33	(33,315.40)	34%	(44,707.87)	(58,333.34)	13,625.47	(23%)
Payroll taxes	2,421.35	3,548.00	(1,126.65)	4,703.90	30%	6,115.91	7,982.00	(1,866.09)	(23%)
Retirement	5,053.55	6,888.00	(1,834.45)	8,862.38	34%	11,860.96	15,498.00	(3,637.04)	(23%)
Insurance - workers comp	764.59	862.50	(97.91)	1,529.15	0%	1,529.18	1,725.00	(195.82)	(11%)
Insurance - health	3,415.00	7,932.17	(4,517.17)	6,127.60	25%	7,683.75	15,864.34	(8,180.59)	(52%)
Outside labor	177.30	2,800.00	(2,622.70)	1,527.95	189%	4,422.63	5,600.00	(1,177.37)	(21%)
Lab fees & supplies	2,670.00	2,583.33	86.67	2,470.00	56%	3,845.00	5,166.66	(1,321.66)	(26%)
Chemicals		1,312.50	(1,312.50)		0%	2,515.00	2,625.00	(110.00)	(4%)
Materials & supplies	11,652.07	5,833.34	5,818.73	9,013.11	66%	14,951.47	11,666.68	3,284.79	28%
Grinder Pump Repairs	1,745.02	3,333.33	(1,588.31)	1,034.01	376%	4,923.43	6,666.66	(1,743.23)	(26%)
Street repairs	2 420 00	1,666.67	(1,666.67)	2,580.00	(74%)	660.00	3,333.34	(2,673.34)	(80%)
Small tools	2,438.80	1,416.67	1,022.13	1,292.67	90%	2,461.37	2,833.34	(371.97)	(13%)
Safety supplies	105.41	416.67	(311.26)	122.19	217%	387.80	833.34	(445.54)	(53%) (100%)
Equipment rental		83.34	(83.34)		0%	A AW	166.68 1,783.32	(166.68)	(100%)
Licenses/permits/fees R & M - plant		891.66	(891.66)		0%	WENGE !	833.34	(1,783.32) (833.34)	(100%)
R & M - field vehicles	3,344.01	416.67 4,750.01	(416.67)	4,190.39	41%	5,919.19	9,500.02	(3,580.83)	(38%)
R & M - field venicles R & M - field equipment	2,151.70	2,958.33	(1,406.00) (806.63)	593.01	433%	3,158.27	5,916.66	(2,758.39)	(47%)
Fuel - field	2,397.37	3,166.67	(769.30)	2,498.05	84%	4,604.93	6,333.34	(1,728.41)	(27%)
Insurance - vehicles & equipment	888.35	1,083.33	(194.98)	1,992.38	(11%)	1,776.70	2,166.66	(389.96)	(18%)
Insurance - property	2,692.13	2,692.09	0.04	4,459.04	21%	5,384.26	5,384.18	0.08	0%
Total Operations and	2,072.13	2,072.07	0.04 [	4	2170	3,304.20	3,564.16	0.00	0,0
maintenance	84,284.46	90,095.27	(5,810.81)	126,328.13	31%	165,565.28	194,040.54	(28,475.26)	(15%)
maintenance .	04,204.40	70,073.27	(3,310.01)	120,520,15	3170	100,500.20	174,040,04	(20,475,20)	(1070)
General and Administrative			439.38	1995					
		500:00	(500 00)		0%		1 000 00	(1,000,00)	(100%)
Bad debt		500,00	(500.00)		0%		1,000.00	(1,000.00)	(100%) (100%)
Bad debt Dues & subscriptions		50.00	(50.00)		0%		100.00	(100.00)	(100%)
Bad debt Dues & subscriptions Education & seminars		50.00 133.33	(50.00) (133.33)		0% 0%		100.00 266.66	(100.00) (266.66)	(100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition		50.00 133.33 83.33	(50.00) (133.33) (83.33)	56.90	0% 0% (100%)		100.00 266.66 166.66	(100.00) (266.66) (166.66)	(100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense	4	50.00 133.33 83.33 101.67	(50.00) (133.33) (83.33) (101.67)	56.90	0% 0% (100%) 0%	52.83	100.00 266.66	(100.00) (266.66) (166.66) (203.34)	(100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition	4	50.00 133.33 83.33	(50.00) (133.33) (83.33)		0% 0% (100%)	52.83	100.00 266.66 166.66 203.34	(100.00) (266.66) (166.66)	(100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits		50.00 133.33 83.33 101.67	(50.00) (133.33) (83.33) (101.67)	56.90	0% 0% (100%) 0%	52.83	100.00 266.66 166.66 203.34	(100.00) (266.66) (166.66) (203.34)	(100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call		50.00 133.33 83.33 101.67 50.00	(50.00) (133.33) (83.33) (101.67) (50.00)	56.90 104.00	0% 0% (100%) 0% (49%)	52.83	100.00 266.66 166.66 203.34 100.00	(100.00) (266.66) (166.66) (203.34) (47.17)	(100%) (100%) (100%) (100%) (47%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses		50.00 133.33 83.33 101.67 50.00	(50.00) (133.33) (83.33) (101.67) (50.00)	56.90 104.00 37.37	0% 0% (100%) 0% (49%)	52.83	100.00 266.66 166.66 203.34 100.00	(100.00) (266.66) (166.66) (203.34) (47.17)	(100%) (100%) (100%) (100%) (47%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery		50,00 133.33 83.33 101.67 50.00 416.67	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67)	56.90 104.00 37.37 77.00	0% 0% (100%) 0% (49%) (100%) (100%)	52.83	100.00 266.66 166.66 203.34 100.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34)	(100%) (100%) (100%) (100%) (47%) (100%) 0%
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer		50,00 133,33 83,33 101.67 50,00 416.67 191,66 83,33	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33)	56.90 104.00 37.37 77.00	0% 0% (100%) 0% (49%) (100%) (100%) (100%)	52.83	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Public relations (Customer Damages)		50,00 133,33 83,33 101.67 50,00 416.67 191.66 83,33	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33)	56.90 104.00 37.37 77.00	0% 0% (100%) 0% (49%) (100%) (100%) (100%) 0%	52.83	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification		\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67)	56.90 104.00 37.37 77.00	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0%	52.83	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office		\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00)	56.90 104.00 37.37 77.00 237.61	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0%	52.83	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building		\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67)	56.90 104.00 37.37 77.00 237.61	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%)	52.83	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel	020.07	\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67) (37.49)	56.90 104.00 37.37 77.00 237.61 57.15 39.76	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) (100%)		100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE	920.87	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) 57%	1,785.40	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other	464.66	\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67	(50,00) (133,33) (83,33) (101,67) (50,00) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47) 172,99	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) 57% 161%	1,785.40 746.43	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (28%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone	464.66 199.37	\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67) (37.49) (37.47) 172.99 (300.63)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) (100%) 57% 161% (38%)	1,785.40 746.43 398.74	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) (163.09) (601.26)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (28% (60%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular	464.66	\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67) (37.47) 172.99 (300.63) (205.36)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) (100%) (100%) (100%) (100%) (38%) (8%)	1,785.40 746.43	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (44%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines	464.66 199.37 138.40	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47) 172,99 (300,63) (205,36) (25,00)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) (100%) 57% 161% (38%) (8%)	1,785.40 746.43 398.74 384.18	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (44%) (44%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations	464.66 199.37	\$0.00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67) (37.47) 172.99 (300.63) (205.36)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) (100%) (100%) (100%) (100%) (38%) (8%)	1,785.40 746.43 398.74	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (44%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and	464.66 199.37 138.40 15,115.91	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05	(50,00) (133,33) (83,33) (101,67) (50,00) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47) 172,99 (300,63) (205,36) (25,00) (2,359,14)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) 57% 161% (38%) (8%) 0%	1,785.40 746.43 398.74 384.18 33,668.55	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (80.00)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations	464.66 199.37 138.40	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47) 172,99 (300,63) (205,36) (25,00)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) (100%) 57% 161% (38%) (8%)	1,785.40 746.43 398.74 384.18	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (44%) (44%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular Penalties and fines G & A allocations Total General and Administrative	464.66 199.37 138.40 15,115.91	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05	(50,00) (133,33) (83,33) (101,67) (50,00) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47) 172,99 (300,63) (205,36) (25,00) (2,359,14)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) 57% 161% (38%) (8%) 0%	1,785.40 746.43 398.74 384.18 33,668.55	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (80.00)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense	464.66 199.37 138.40 15,115.91 16,839.21	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (30,63) (205,36) (25,00) (2,359,14)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% 0% (100%) (100%) 57% 161% (38%) (8%) 0% 19%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15)	(100%) (100%) (100%) (100%) (47%) (100%) (10
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - tellephone Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income	464.66 199.37 138.40 15,115.91 16,839.21	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67) (37.49) (300.63) (205.36) (25.00) (2,359.14) (4,785.43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) 57% 161% (38%) 0% 19%	1,785.40 746.43 398.74 384.18 33,668.55 	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (10
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20)	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,00) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (37,47) 172,99 (300,63) (205,36) (25,00) (2,359,14) (4,785,43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) 57% 161% (38%) (8%) 0% 19%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (28% (60%) (44%) (100%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts Other income	464.66 199.37 138.40 15,115.91 16,839.21	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50.00) (133.33) (83.33) (101.67) (50.00) (416.67) (191.66) (83.33) (250.00) (41.67) (25.00) (66.67) (37.49) (300.63) (205.36) (25.00) (2,359.14) (4,785.43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) 57% 161% (38%) 0% 19%	1,785.40 746.43 398.74 384.18 33,668.55 	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (10
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (30,63) (205,36) (25,00) (2,359,14) (4,785,43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% 0% (100%) (100%) (38%) (8%) 0% 19% 18%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (14%) (100%) (110
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts Other income Gain (loss) sale/disposition of assets	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71 14,547.97	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,00) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (300,63) (205,36) (25,00) (2,359,14) (4,785,43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) 57% 161% (38%) 0% 19% 18%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37 14,547.97	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (44%) (100%) (44%) (100%) (19%) (26%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts Other income Gain (loss) sale/disposition of	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (30,63) (205,36) (25,00) (2,359,14) (4,785,43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% 0% (100%) (100%) (38%) (8%) 0% 19% 18%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (14%) (100%) (110
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - telephone Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts Other income Gain (loss) sale/disposition of assets Total Other Income and Expense	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71 14,547.97	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,00) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (300,63) (205,36) (25,00) (2,359,14) (4,785,43)	56.90 104.00 37.37 77.00 237.61 57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65 31,453.32	0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% (100%) (100%) 57% 161% (38%) 0% 19% 18%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37 14,547.97	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (44%) (100%) (44%) (100%) (19%) (26%)
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts Other income Gain (loss) sale/disposition of assets Total Other Income and Expense Increase (decrease) in Net Assets	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71 14,547.97 71,301.67	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,47) 172,99 (300,63) (25,00) (2,359,14) (4,785,43) 1,496,19 (345,86) 43,936,71 14,547,97 59,635,01	56.90 104.00 37.37 77.00 237.61  57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65  31,453.32  22,727.37 564.98 169.32	0% 0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) (100%) 57% 161% (38%) (8%) 0% 19% 18%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37 14,547.97 83,370.57	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75) 3,512.43 (512.52) 42,489.37 14,547.97 60,037.25	(100%) (100%) (100%) (100%) (47%) (100%) (10
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - cellular Penalties and fines G & A allocations Total General and Administrative  Other Income and Expense Interest Income Sales tax discounts Other income Gain (loss) sale/disposition of assets Total Other Income and Expense Increase (decrease) in Net Assets before Depreciation	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71 14,547.97 71,301.67	\$0,00 1733.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,49) (30,63) (205,36) (25,00) (2,359,14) (4,785,43) (4,785,43) (345,86) 43,936,71 14,547,97 59,635,01	56.90 104.00 37.37 77.00 237.61  57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65  31,453.32  22,727.37 564.98 169.32	0% 0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% 0% 0% (100%) (100%) (38%) (8%) 0% 19% 18% (132%) 26,766% 0%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37 14,547.97 83,370.57	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75) (13,029.75)	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (144%) (154%) (154%) 1,416%
Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Public relations (Customer Damages) Public Notification R & M - office R & M - building Travel Uniforms and PPE Utilities - other Utilities - other Utilities - telephone	464.66 199.37 138.40 15,115.91 16,839.21 11,496.19 (179.20) 45,436.71 14,547.97 71,301.67	\$0,00 133.33 83.33 101.67 50.00 416.67 191.66 83.33 250.00 41.67 25.00 66.67 37.49 958.34 291.67 500.00 343.76 25.00 17,475.05 21,624.64	(50,00) (133,33) (83,33) (101,67) (50,90) (416,67) (191,66) (83,33) (250,00) (41,67) (25,00) (66,67) (37,47) 172,99 (300,63) (25,00) (2,359,14) (4,785,43) 1,496,19 (345,86) 43,936,71 14,547,97 59,635,01	56.90 104.00 37.37 77.00 237.61  57.15 39.76 1,134.69 285.49 643.70 418.00 28,361.65  31,453.32  22,727.37 564.98 169.32	0% 0% 0% (100%) 0% (49%) (100%) (100%) 0% 0% (100%) (100%) (100%) 57% 161% (38%) (8%) 0% 19% 18%	1,785.40 746.43 398.74 384.18 33,668.55 37,036.13 23,512.43 (179.20) 45,489.37 14,547.97 83,370.57	100.00 266.66 166.66 203.34 100.00 833.34 383.32 166.66 500.00 83.34 50.00 133.34 74.98 1,916.68 583.34 1,000.00 687.52 50.00 41,766.70 50,065.88	(100.00) (266.66) (166.66) (203.34) (47.17) (833.34) (383.32) (166.66) (500.00) (83.34) (50.00) (133.34) (74.98) (131.28) 163.09 (601.26) (303.34) (50.00) (8,098.15) (13,029.75) 3,512.43 (512.52) 42,489.37 14,547.97 60,037.25	(100%) (100%) (100%) (100%) (47%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (100%) (11

Cabot Waterworks
Budget vs Actual - Wastewater
For the Two Months Ending Friday, February 28, 2025

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
Increase (decrease) in Net Assets	(28,699.34)	(102,529.25)	73,829.91	(106,376.42)	9%	(115,717.37)	(222,469.10)	106,751.73	(48%)



Cabot Waterworks
Budget vs Actual - Admin
For the Two Months Ending Friday, February 28, 2025

Fuel - admin 270.95 608.33 (337.38) 682.01 (24%) 521.12 1,216.66 (695.54) (57%) Insurance - admin vehicles 40.14 91.67 (51.53) 89.68 (10%) 80.28 183.34 (103.06) (56%)		Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
Ceneral and Administrative   Contracted services   Contracted services   Contracted services   S83.33   (\$83.33)   (\$83.34)   (\$83	Revenue									
Ceneral and Administrative   Contracted services   Contracted services   S83.33   (\$33.33)   (\$33.33)   (\$33.34)   (\$2.388.95   2.4%   2.963.55   5,700.06   (\$2.736.45)   (\$4.895)   (\$2.66.66)   (\$100.00)   (\$4.888.895)   (\$4.895	Operations and Maintenance									
Contracted services	operations and Mannethance									
Dues & subscriptions	General and Administrative									
Dues & subscriptions   546.58   2,850.00   (2,303.42)   2,388.95   24%   2,963.55   5,700.00   (2,736.45)   (48%)   Elludions seminars   48.833   (48.833)   44.61   (100%)   916.66   (916.66)   (100%			\$83.33	(\$83.33)		0%		\$166.66	(\$166.66)	(100%)
Education & seminars	Dues & subscriptions	546.58	2,850.00	(2,303.42)	2,388.95	24%	2,963.55			
Employee recognition   100.00			458.33	(458.33)	44.61	(100%)		916.66		
Fuel - admin   270.95   608.33   (3373.8)   682.01   (24%)   521.12   1,216.66   (695.54)   (57%)   1.50   (1080)   1.50   (	Employee recognition		100.00	(100.00)	56.84	(100%)		200.00		(100%)
Insurance - admin vehicles	Fuel - admin	270.95	608.33	(337.38)	682.01	(24%)	521.12	1,216.66		
Licenses and permits Locator expenses/One call expenses  680.45		40.14	91.67	(51.53)	89.68		80.28	183.34		
expenses 680.45 1,000.00 (319.55) 2,339.21 (43%) 1,325.75 2,000.00 (674.25) (34%) Medical expenses 400.00 (400.00) (400.00) 0%			41.67	(41.67)	25.00	(100%)		83.34	(83.34)	(100%)
Medical expenses   400.00   (400.00)   (70.00)   (10.0		680.45	1 000 00	(319.55)	2 339 21	(43%)	1 325 75	2 000 00	(674.25)	(3/19/2)
New Hire Expense		000.13			2,557.21		1,323.73			
Office expenses 2,124.05 1,666.67 457.38 876.49 244% 3,011.37 3,333.34 (321.97) (10%) Postage & delivery 183.33 (183.33) 425.70 (30%) 260.79 366.66 (105.87) (29%) Printing & reproduction 41.67 (41.67) 0% 18,000.00 (18,000.00) (100%) Professional fees - audit Professional fees - accounting 250.00 (250.00) 280.00 (11%) 276.75 500.00 (223.25) (45%) Professional fees - legal 2,186.00 3,750.00 (1,564.00) 3,563.50 51% 5,382.00 7,500.00 (2118.00) (28%) Public relations (Customer Damages) 41.67 (41.67) 0% 83.34 (83.34) (100%) Public Notification 166.67 (166.67) 0% 83.34 (83.34) (100%) Rent - building 1,462.50 1,466.67 (41.77) 2,925.00 0% 453.20 833.32 (130.12) (22%) R & M - office 226.60 291.66 (65.06) 440.00 3% 453.20 833.32 (130.12) (22%) R & M - dmin vehicles 93.36 350.00 (256.64) (2,116.24) (10%) 97.36 700.00 (606.64) (87%) Salaries - administration 50,762.35 52,255.00 (1,492.65) 94,391.34 17% 110,638.27 117,574.00 (6,935.73) (6%) Salaries - administration 50,762.35 52,255.00 (1,492.65) 94,391.34 17% 110,638.27 117,574.00 (6,935.73) (6%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (10%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (16%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (16%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (16%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (16%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2					1.067.60					
Postage & delivery   183.33   183.33   425.70   (39%)   260.79   366.66   (105.87)   (29%)   Printing & reproduction   41.67   (41.67)   0%   83.34   (83.34)   (100%)   (10		2 124 05				, , , ,	3 011 37			
Printing & reproduction   41.67   (41.67)   0%   83.34   (83.34)   (10%)   Professional fees - audit   0%   18,000.00   (18,000.00)   (10%)   Professional fees - accounting   250.00   (250.00)   280.00   (1%)   276.75   500.00   (223.25)   (45%)   Professional fees - legal   2,186.00   3,750.00   (1,564.00)   3,563.50   51%   5,382.00   7,500.00   (2,118.00)   (28%)   Public relations (Customer   0%   83.34   (83.34)   (10%)   Damages)   41.67   (41.67)   0%   83.34   (33.34)   (10%)   Public Notification   166.67   (166.67)   0%   333.34   (333.34)   (10%)   Rent - building   1,462.50   1,466.67   (41.67)   0.9%   453.20   583.32   (130.12)   (22%)   R & M - building   41.67   (41.67)   0%   154.36   83.34   71.02   85%   R & M - admin vehicles   93.36   350.00   (256.64)   (2,116.24)   (104%)   93.36   700.00   (606.64)   (87%)   Salaries - administration   50.762.35   52.255.00   (1,492.65)   94.391.34   17%   110.638.27   117.574.00   (6.935.73)   (6%)   Taxes - payroll   3,440.04   4,070.00   (629.96)   81.06.90   21%   9.831.85   9,157.00   674.85   7%   Retirement   7,201.18   8,005.00   (803.82)   13.624.49   18%   16,137.99   18,012.00   (1,874.01)   (10%)   Insurance - workers comp   65.43   83.33   (17.90)   130.86   0%   130.86   166.66   (35.80)   (21%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.70   11.709.34   (753.64)   (6%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.70   11.709.34   (753.64)   (6%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.70   11.709.34   (753.64)   (6%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.70   11.709.34   (753.64)   (6%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.70   11.709.34   (753.64)   (6%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.70   11.709.34   (753.64)   (6%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10.955.7		2,121.00								
Professional fees - audit Professional fees - audit Professional fees - accounting Profession					423.70		200.79			
Professional fees - accounting			41.07	(41.07)						
Professional fees - legal 2,186.00 3,750.00 (1,564.00) 3,563.50 31% 5,382.00 7,500.00 (2,118.00) (28%) Public relations (Customer Damages) 41.67 (41.67) 0% 83.34 (83.34) (100%) Public Notification 166.67 (166.67) (166.6			250.00	(250.00)	280.00		276.75			
Public relations (Customer Damages)		2 186 00								
Damages) Public Notification Public Notificati		2,100.00	5,750.00	(1,504.00)	3,303.30		5,562.00	7,500.00	(2,116.00)	(20/0)
Public Notification			41.67	(41.67)	1	0%		83 34	(83.34)	(100%)
Rent - building					1		lh.			3
R & M - office 226.60 291.66 (65.06) 440.00 3% 453.20 583.32 (130.12) (22%) R & M - building 41.67 (41.67) 0% 154.36 83.34 71.02 85% R & M - admin vehicles 93.36 350.00 (256.64) (2,116.24) (164%) 93.36 700.00 (606.64) (87%) Salaries - administration 50,762.35 52,255.00 (1,492.65) 94,391.34 17% 110,638.27 117,574.00 (6,935.73) (6%) Taxes - payroll 3,440.04 4,070.00 (629.96) 8,106.90 21% 9,831.85 9,157.00 674.85 7% Retirement 7,201.18 8,005.00 (803.82) 13.624.49 18% 16,137.99 18,012.00 (1,874.01) (10%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.83) 0% 666.66 (666.66) (100%) Uniforms and PPE 83.33 (83.33) (10.50) 226.07 0% 227.11 166.66 (166.66) (100%) Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11,795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Rent - building	1.462.50			2.925.00	Version Annual In	2 925 00			
R & M - building R & M - admin vehicles 93.36 350.00 (256.64) (2,116.24) (164%) 93.36 700.00 (606.64) (87%) Salaries - administration 50,762.35 52,255.00 (1,492.65) 94,391.34 17% 110,638.27 117,574.00 (6,935.73) (6%) Taxes - payroll 3,440.04 4,070.00 (629.96) Retirement 7,201.18 8,005.00 (803.82) 13,624.49 18% 16,137.99 18,012.00 (1,874.01) (10%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - life and disability 1,303.34 1,473.92 (170.88) 1,473.92 (170.88) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Uniforms and PPE 83.33 (83.33) 0% 666.66 (666.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 226.07 0% 227.11 166.66 60.45 36% Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	R & M - office						CHERON,			
R & M - admin vehicles 93.36 350.00 (256.64) (2,116.24) (104%) 93.36 700.00 (606.64) (37%) Salaries - administration 50,762.35 52.255.00 (1,492.65) 94.391.34 17% 110,638.27 117,574.00 (6,935.73) (6%) Taxes - payroll 3,440.04 4,070.00 (629.96) 8,106.90 21% 9,831.85 9,157.00 674.85 7% Retirement 7,201.18 8,005.00 (803.82) 13,624.49 18% 16,137.99 18,012.00 (1,874.01) (10%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - health 4,869.20 5,854.67 (985.47) 9,316.16 18% 10,955.70 11,709.34 (753.64) (6%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.33) 0% 666.66 (666.66) (100%) Uniforms and PPE 83.33 (83.33) 0% 666.66 (666.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 60.45 36% Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	R & M - building									
Salaries - administration 50,762.35 52,255.00 (1,492.65) 94,391.34 17% 110,638.27 117,574.00 (6,935.73) (6%) Taxes - payroll 3,440.04 4,070.00 (629.96) 8,106.90 21% 9,831.85 9,157.00 674.85 7% Retirement 7,201.18 8,005.00 (803.82) 15,624.49 18% 16,137.99 18,012.00 (1,874.01) (10%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - health 4,869.20 5,854.67 (985.47) 9,316.16 18% 10,955.70 11,709.34 (753.64) (6%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.83) 0% 666.66 (666.66) (100%) Uniforms and PPE 83.33 (83.33) 0% 166.66 (166.66) (100%) Utilities - telephone 72.83 83.33 (10,50) 226.07 0% 227.11 166.66 (166.66) (100%) Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	R & M - admin vehicles	93.36	350.00		(2.116.24)		VISIONIS -			
Taxes - payroll 3,440.04 4,070.00 (629.96) 8,106.90 21% 9,831.85 9,157.00 674.85 7% Retirement 7,201.18 8,005.00 (803.82) 13,624.49 18% 16,137.99 18,012.00 (1,874.01) (10%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - health 4,869.20 5,854.67 (985.47) 9,316.16 18% 10,955.70 11,709.34 (753.64) (6%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.83) 0% 666.66 (666.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 (166.66) (100%) Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Salaries - administration	50,762.35	52,255.00							
Retirement 7,201.18 8,005.00 (803.82) 13,624.49 18% 10,137.99 18,012.00 (1,874.01) (10%) Insurance - workers comp 65.43 83.33 (17.90) 130.86 0% 130.86 166.66 (35.80) (21%) Insurance - health 4,869.20 5,854.67 (985.47) 9,316.16 18% 10,955.70 11,709.34 (753.64) (6%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.83) 0% 666.66 (666.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 (166.66) (100%) Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Taxes - payroll	3,440.04								
Insurance - workers comp   65.43   83.33   (17.90   130.86   0%   130.86   166.66   (35.80)   (21%)   Insurance - health   4,869.20   5,854.67   (985.47)   9,316.16   18%   10,955.70   11,709.34   (753.64)   (6%)   Insurance - life and disability   1,303.34   1,473.92   (170.88)   2,455.18   2%   2,504.28   2,947.84   (443.56)   (15%)   Travel   333.33   (333.33)   0%   666.66   (666.66)   (100%)   Uniforms and PPE   83.33   (83.33)   0%   166.66   (166.66)   (100%)   Utilities - telephone   72.83   83.33   (10.50)   226.07   0%   227.11   166.66   (60.45   36%)   Utilities - cellular   234.50   375.00   (140.50)   468.88   0%   469.10   750.00   (280.90)   (37%)   Penalties and fines   41.67   (41.67)   0%   83.34   (83.34)   (100%)   G & A allocations   (75,579.50)   (87,375.25)   11.795.75   (141.808.23)   19%   (168,342.69)   (208,833.50)   40,490.81   (19%)	Retirement					VIIIII VIII	SUBJECT.			
Insurance - health 4,869.20 5,854.67 (985.47) 9,316.16 18% 10,955.70 11,709.34 (753.64) (6%) Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.23) 0% 666.66 (666.66) (100%) Uniforms and PPE 83.33 (83.33) 0% 166.66 (166.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 60.45 36% Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines 47.67 (41.67) 0% 83.34 (83.34) (100%) G & A allocations (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Insurance - workers comp					ASSESS VERNINGS				
Insurance - life and disability 1,303.34 1,473.92 (170.58) 2,455.18 2% 2,504.28 2,947.84 (443.56) (15%) Travel 333.33 (333.33) 0% 666.66 (666.66) (100%) Uniforms and PPE 83.33 (83.33) 0% 166.66 (166.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 60.45 36% Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines 41.67 (41.67) 0% 83.34 (83.34) (100%) G & A allocations (75,579.50) (87,375.25) 11.795.75 (141.808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Insurance - health	4,869.20	5,854,67		9,316,16	THE THE PERSON NAMED IN				
Travel 333.33 (333.83) 0% 666.66 (666.66) (100%) Uniforms and PPE 83.33 (83.33) 0% 166.66 (166.66) (100%) Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 60.45 36% Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines 41.67 (41.67) 0% 83.34 (83.34) (100%) G & A allocations (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Insurance - life and disability	1,303.34								
Uniforms and PPE Unifor	Travel						2,001.20			
Utilities - telephone 72.83 83.33 (10.50) 226.07 0% 227.11 166.66 60.45 36% Utilities - cellular 234.50 375.00 (140.50) 468.88 0% 469.10 750.00 (280.90) (37%) Penalties and fines (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Uniforms and PPE				ASS .	A0000F			,	,
Penalties and fines G & A allocations (75,579.50) (87,375.25) (141,808.23) (19%) (168,342.69) (208,833.50) (208,833.50) (19%)	Utilities - telephone	72.83	83.33		226.07		227.11			
Penalties and fines G & A allocations (75,579.50) (87,375.25) (141,808.23) (141,808.23) (168,342.69) (208,833.50) (83,34) (100%) (100%)	Utilities - cellular	234.50	375.00	(140.50)	468.88	0%	469.10	750.00	(280.90)	(37%)
G & A allocations (75,579.50) (87,375.25) 11.795.75 (141,808.23) 19% (168,342.69) (208,833.50) 40,490.81 (19%)	Penalties and fines		41.67	(41.67)		0%		83.34		
Other Income and Expense	G & A allocations	(75,579.50)	(87,375.25)	11,795.75	(141,808.23)	19%	(168,342.69)	(208,833.50)		
	Other Income and Expense									