AGENDA

CABOT WATER AND WASTEWATER COMMISSION

MEETING 11/16/2023-6:30 PM

CABOT WATERWORKS ADMINISTRATION OFFICE (Zoom Mtg) #1 CITY PLAZA, SUITE B

- Opening Prayer
- Approval Of Minutes of Previous Meeting (Tab A)
- General Manager's Report- (Tab B)
 - o Internal Funded Water Projects
 - o Internal Funded Wastewater Projects
 - o ARPA Sewer Project
 - o Sewer Extension on Willie Ray Dr
- Financial Report Brown (Tab C)

BUSINESS ITEMS:

2024 PRELIMINARY BUDGET

NON-AGENDA ITEMS

PUBLIC INPUT

ADJOURN

Cabot Water & Wastewater Commission Meeting October 26, 2023, AT 6:30 P.M. Conference Room In-Person and via Zoom

Attendees: Gary Walker, Bert Mayer, Baxter Drennon, Karen Ballard, Bruce Brown, Tim Joyner, and David Langstaff Visitor: Wes Cobb

David Butler by phone. John Woodall absent.

Gary Walker called the meeting to order at 6:30 P.M.

Bert Mayer led the opening prayer.

David Butler made a motion to approve the minutes from September 28, 2023, 2nd by Bert Mayer, Motion Carried unanimously.

GENERAL MANAGER'S REPORT:

Water Projects:

Crews continue with leak repairs, meter installations and utility locates for the City Fiber installation.

Elm St Project – crews have completed the water line relocation. Total cost \$38,521.

Hwy 5 widening project - Crews will locate water lines along Hwy 5

Wastewater Projects:

Crews continue final cleanup on sewer replacement through Fortson Trailer Park.

Crews have been mowing sewer easements and repairing damage from Fiber installation.

ARPA grant – Hwy 321 sewer extension — Crews will complete the remainder 50 ft section next week.

Water Maintenance Building – Planning Commission approved drawings. Architect will prepare cost estimates.

FINANCIAL REPORT:

Bruce Brown presented the September Financial Report. Bert Mayer made a motion to approve the Financial Report, 2nd by David Butler, Motion Carried Unanimously.

BUSINESS ITEMS:

A motion was made by David Butler to approve the purchase of a trench roller compactor from Hugg and Hall at \$35,700, 2nd by Bert Mayer. Motion Carried unanimously.

A motion was made by Bert Mayer to change 2023 Budget line item from ¾ ton to a 1 ton from \$49,620 to \$65,569, 2nd by David Butler. Motion Carried unanimously.

A motion was made by Bert Mayer to approve the purchase of an F-350 diesel truck from state bid in the amount of \$65,569, 2nd by David Butler. Motion Carried unanimously.

Reviewed the 2024 Preliminary Budget

NON-AGENDA ITEMS:

PUBLIC INPUT: NONE

Gary Walker adjourned the meeting at 7:04pm

Minutes prepared by Karen Ballard.

_____David Butler, Commission Secretary



Water Capital Fund Balance

Project		Project	Total To	Forecast								
ID	Water Projects	Status	Date:	Totals:	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24
23D01	Repl Service Lines	In-Progress	135,172	200,000	17,103	16,666	16,666	16,666	16,666	16,666	16,666	16,666
23D02	Meter Change Outs (Labor)	In-Progress	41,351	40,000	5,213	3,333	3,333	3,333	3,333	3,333	3,333	3,333
23D03	Hard Sets (New Serivce)	In-Progress	20,188	42,000	2,310	3,500	3,500	3,500	3,500	3,500	3,500	3,500
22D05	Relocate Fire Hydrant at Dakota and Locust Street	In-Progress	2,186									
23D05	Tank Inspections - 4 Tanks	In-Progress	8,750	20,500								
23D09	Water Main relocation Elm St Extension	In-Progress	36,904	39,000	10,794	26,109						
	ARDOT Hwy 5 Widening	In-Planning										
23D04	ARPA County Grant Water Extensions	Engineering	2,400	436,580								
	ARPA County Grant Water Extensions Reimbursement			(436,580)								
	Water Capital Forecast											
	Administration - Office equipment	2023 Budget		20,000								
	Water, Wells, and Pumps	2023 Budget	41,235	35,000	10,000							
	Water - Vehicles and Machinery	2023 Budget	114,542	574,174	3,627							
	VAC Trailer ditch Witch			136,889								
	Salvage Value of vehicles and machinery	2023 Budget										
	Water - Meters	2023 Budget	186,100	145,000								
	Meter Boxes and Lids	2023 Budget	12,600	16,000							les controlles en la controlle	
1/2	-			Sub-Total	(49,048)	(49,608)	(23,499)	(23,499)	(23,499)	(23,499)	(23,499)	(23,499)

Balance in Capital Improvements: 998,570

ARPA Grant Funds 436,580

Balance in Cash Accounts and Investments: 2,227,323

Investments 2,034,934

(Accounts Payable): (16,787)

2% Transfer for Capital Improvements: 6,619 6,703 6,673 6,600 7,104 8,027 6,886

Other Income:

Projected Cash Balance:

Forecast increase in Cash:

26,311 26,311 26,311 26,311 26,311 26,311 26,311 5,680,620 5,663,942 5,673,457 5,682,942 5,692,354 5,702,052 5,711,968 5,722,807

Balance:



Wastewater Capital Fund Balance

			Forecast								
Projects	Status	Total To Date	Total	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24
Capital Expenditures											
I&I (23N01)	In-Progress	64,271	90,000	5,656	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Grinder Pump Rebuild (23N02)	In-Progress	78,603	92,761	9,031	6,250	6,250	6,250	6,250	6,250	6,250	6,250
ARDOT Hwy 5 Widening	In-Planning										
Convert 2400' FM to Gravity Douglas Road	In-Planning		150,000								
ARPA Hwy 321 Sewer Extension (22N03)	In-Progress	2,598,206	_	354,168							
ARPA Hwy 321 Sewer Extension Reimbursement		(2,598,206)		(354,168)							
WasteWater Treatment Plant	2023 Budget	21,108	100,000	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333
WasteWater Lift Station/Pumps	2023 Budget	25,687	90,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
WasteWater Grinder Pumps	2023 Budget	126,728	189,756	8,699	8,083	8,083	8,083	8,083	8,083	8,083	8,083
Waste - Vehicles and Machinery	2023 Budget	192,243	330,000	17,523							
Sewer Camera			81,163								
Salvage Vehicles											
			Sub-Total	(56,742)	(37,666)	(37,666)	(37,666)	(37,666)	(37,666)	(37,666)	(37,666)
Capital Expenditures										, , ,	
	Dalanas	Balance in Capita		702,586							

Balance in Cash Accounts and Investments: 828,584

Investments: 2,034,934

Accounts Payable taken into account in above total:

2% Transfer for Capital Improvements: 1,896 1,881 1,822 1,931 1,977 2,143 2,318 Forecast increase in Cash: 9,521 9,521 9,521 9,521 9,521 9,521 9,521 Projected Cash Balance: 3,566,105 3,539,856 3,513,592 3,487,269 3,461,055 3,434,887 3,408,885 3,383,058

Cabot WaterWorks Statement of Net Position For the Ten Months Ending Tuesday, October 31, 2023

	Total	Water	Wastewater
ASSET	9	•	
ASSET	3		
Current Assets			
Cash	\$3,055,907.71	\$2,227,323.34	\$828,584.37
Cash in Capital Improvement Accounts	1,701,156.24	998,569.77	702,586.47
Investments	4,069,867.58	2,034,933.79	2,034,933.79
Accounts Receivable, net of allowance			
for bad debts \$ 22,408	751,283.51	672,360.50	78,923.01
ARPA Grant Funds	436,580.30	436,580.30	
Receivable - Interest	69,613.14	34,806.57	34,806.57
Receivable - FSA	7,738.83	5,991.27	1,747.56
Unbilled Revenue	423,921.49	339,137.19	84,784.30
Inventory	321,593.75	216,946.33	104,647.42
Prepaid Expenses	606,333.63	529,097.10	77,236.53
Total Current Assets	11,443,996.18	7,495,746.16	3,948,250.02
Property, Plant and Equipment			
Building	75,793.25	15,702.25	60,091.00
Administration	241,557.19	216,681.89	24,875.30
Administration - Land	39,871.69	40,027.95	(156.26)
Water	58,644,820.80	58,644,820.80	20. 20.
Wastewater	33,447,716.74	4 4	33,447,716.74
Construction Work in Progress	2,992,104.06	287,030.23	2,705,073.83
Storage Ponds	115,845.44		115,845.44
Developer Contributions	20,252,341.09	5,641,862.61	14,610,478.48
Accumulated Depreciation	(40,672,711.48)	(23,760,517.39)	(16,912,194.09)
Total Property, Plant and Equipment	75,137,338.78	41,085,608.34	34,051,730.44
Other Assets			
Deferred Outflows of Resources (Pensions)	829,882.00	594,302.69	235,579.31
Total Other Assets	829,882.00	594,302.69	235,579.31
Interdepartmental Adjustment	(2,769,916.00)	(2,648,256.92)	(121,659.08)
Total Assesse	\$94 644 200 0G	\$46 527 400 27	\$38,113,900.69
Total Assets	\$84,641,300.96	\$46,527,400.27	ψ50,115,900.09

Cabot WaterWorks Statement of Net Position For the Ten Months Ending Tuesday, October 31, 2023

	Total	Water	Wastewater
LIABILITIES AND NET			
POSITION			
Current Liabilities			
Accounts Payable	\$45,868.47	\$16,787.04	\$29,081.43
Payable - Sanitation Fees Customer Refunds	149,726.36 249.44	149,726.36 249.44	
Sales Tax Payable	24,070.03	24,070.03	
Accrued expense	41,426.28	39,433.78	1,992.50
Payroll Taxes Payable	9,158.88	6,044.86	3,114.02
Withholdings Payable	25,663.74	17,550.16	8,113.58
Garnishments	181.70	181.70	
Accrued Payroll	41,950.97	30,943.27	11,007.70
Accrued PTO	172,454.75	113,820.15	58,634.60
Accrued Interest	11,348.28	200 000 70	11,348.28
Total Current Liabilities	522,098.90	398,806.79	123,292.11
Noncurrent Liabilities			
Note payable - ANRC #1	1,507,075.56	1,507,075.56	
Note payable - ANRC #2	2,889,411.14	2,889,411.14	
Bonds Payable	70,764.68		70,764.68
Accrued sludge removal	244,348.02		244,348.02
Customer Meter Deposits	917,400.24	917,400.24	705 004 04
Net Pension Liability Total Noncurrent Liabilities	2,244,795.00 7,873,794.64	1,538,890.79 6,852,777.73	705,904.21 1,021,016.91
Deferred Inflow of Resources	1,013,194.04	0,032,777.73	1,021,010.91
Pensions Pensions	28,155.00	19,708.50	8,446.50
Net Position			
Developer Contributions	24,103,965.09	7,594,942.66	16,509,022.43
Contributed Capital - Hwy Dept	3,034,786.40	436,580.30	2,598,206.10
Contributed Capital	15,539,482.45	1,504,788.34	14,034,694.11
Net investment in capital assets	18,124,449.00	14,022,566.30	4,101,882.70
Restricted Net Position	1,256,525.00	1,091,638.16	164,886.84
Current Unrestricted Net Position	175,504.90	584,333.89	(408,828.99)
Unrestricted Net Position	13,982,539.58	14,021,257.60	(38,718.02)
Total Net Position	76,217,252.42	39,256,107.25	36,961,145.17
Total Liabilities and Net Position	\$84,641,300.96	\$46,527,400.27	\$38,113,900.69

Cabot WaterWorks Supplementary Statement of Revenues, Expenses, and Statement of Net Position For the Ten Months Ending Tuesday, October 31, 2023

	Consol		en Months Endi	ng Tuesday, Octob	Waster	vater	Administr	rative
	Current	YTD	Current	YTD	Current	YTD	Current	YTD
Revenue								
Water	\$423,791.02	\$4,237,871.42	\$423,791.02	\$4,237,871.42				
Wastewater	107,533.98	1,124,697.55			107,533.98	1,124,697.55		
Fees - service connection	6,770.00	55,428.50	5,570.00	48,278.50	1,200.00	7,150.00		
Fees - disconnection	3,025.00	25,975.00	2,420.00	20,780.00	605.00	5,195.00		
Fees - late charges	11,971.45	110,937.50	9,577.16	88,749.99	2,394.29	22,187.51		
Return checks & fees	340.00	4,720.00	272.00	3,776.00	68.00	944.00		
Miscellaneous	3,810.00	27,002.85	3,510.00	23,802.85	300.00	3,200.00		
EPAC fees billed	4,312.00	43,040.80	4,312.00	43,040.80				
EPAC fees paid	(4,318.80)	(42,062.40)	(4,318.80)	(42,062.40)				
Sanitation fees billed	159,681.56	1,597,111.92	159,681.56	1,597,111.92				
Sanitation fees paid	(157,570.29)	(1,587,967.42)	(157,570.29)	(1,587,967.42)				
Total Revenue	559,345.92	5,596,755.72	447,244.65	4,433,381.66	112,101.27	1,163,374.06		-
Operations and Maintenance								
	22 502 27	228 (87 (2	19 527 21	154 465 95	14,964.96	184,221.77		
Power	33,502.27	338,687.62	18,537.31	154,465.85	26,042.64	356,886.48		
Labor	116,374.25	1,224,028.40	90,331.61	867,141.92		(290,995.79)		
Capitalized Labor Cost	(51,580.34)	(461,858.50)	(36,564.24)	(170,862.71) 66,478.49	(15,016.10)	23,102.55		
Payroll taxes	8,033.09	89,581.04 184,086.47	6,156.70 13,195.23	135,889.34	3,881.26	48,197.13		
Retirement	17,076.49		1,315.12	12,247.29	644.07	6,591.62		
Insurance - workers comp Insurance - health	1,959.19	18,838.91 132,077.24	9,781.40	98,478.27	2,725.56	33,598.97		
Outside labor	12,506.96 33.00	8,781.78	2,701.40	3,539.32	33.00	5,242.46		
Lab fees & supplies	1,050.00	24,328.61	(4,095.00)	8,405.20	5,145.00	15,923.41		
Chemicals	2,563.54	28,398.64	2,563.54	24,204.74	5,1 15.00	4,193.90		
Materials & supplies	11,793.26	191,614.30	5,257.70	121,178.80	6,535.56	70,435.50		
Grinder Pump Repairs	2,104.15	19,572.82	5,257.70		2,104.15	19,572.82		
Street repairs	2,101.15	28,203.33		16,747.06		11,456.27		
Small tools	1,518.46	18,476.97	1,156.25	10,770.37	362.21	7,706.60		
Safety supplies	766.14	5,281.96	635.62	3,964.90	130.52	1,317.06		
Equipment rental		107.50	411	107.50				
Purchased water	23,146.88	225,534.94	23,146.88	225,534.94	M			
Licenses/permits/fees	60.00	10,220.00	60.00	520.00		9,700.00		
R & M - plant		1,176.31		797.82		378.49		
R & M - field vehicles	3,287.91	80,680.54	2,097.73	36,690.96	1,190.18	43,989.58		
R & M - field equipment	783.82	19,877.67	111.60	12,046.00	672.22	7,831.67		
Fuel - field	11,704.22	84,543.51	6,265.49	53,681.86	5,438.73	30,861.65		
Insurance - Veh & Equip	2,070.48	21,148.09	1,124.78	11,691.09	945.70	9,457.00		
Insurance - property	4,207.35	42,423.50	2,148.57	21,835.70	2,058.78	20,587.80		
Public safety	23,334.37	239,337.48	23,334.37	239,337.48				
Total Operations and								
Maintenance	226,295.49	2,575,149.13	166,560.66	1,954,892.19	59,734.83	620,256.94		
General and Administrative								
Bad debt	15,953.84	15,953.84	12,449.61	12,449.61	3,504.23	3,504.23	202-027 (0.000-027)	
Dues & subscriptions	2,031.40	28,833.59	1,746.47	16,738.44		199.98	284.93	11,895.17
Education & seminars	421.68	3,682.64		150.00		(5000×000000 0504000 ×	421.68	3,532.64
Employee recognition	172.05	1,858.51	63.49	245.52	79.59	882.05	28.97	730.94
Fuel - admin	537.81	4,211.50	(179.08)				716.89	4,211.50
Insurance - admin vehicle	89.18	891.80					89.18	891.80
Interest expense	24,263.03	52,264.97	24,263.03	50,817.99		1,446.98		20.00
Licenses & permits		228.40		80.00		128.40		20.00
Locator/One call expenses		16,290.20		1,954.32		2,440.27		11,895.61
Medical expenses		2,145.66					625.24	2,145.66 7,328.76
New hire expense	635.34	7,328.76		2 -1		154.00	635.34	12,742.64
Office expense	291.41	16,413.20	12.00	3,515.57		154.99	279.41 165.59	1,404.52
Postage & delivery	4,521.66	48,364.40	4,356.07	46,841.39		118.49	103.39	1,404.32
Printing & reproduction		3,063.87		3,063.87				14,950.00
Professional fees - audit		14,950.00						614.00
Professional fees - acct	1 500 00	614.00					1,500.00	23,432.50
Professional fees - legal	1,500.00	23,432.50		6,200.00			1,550.00	_5, .52.55
Professional fees - comp		6,200.00		1,096.86		153.99		
Public relations		1,250.85 155.93		1,090.00		133.77		155.93
Public notification	3,325.00	32,850.00	1,862.50	18,225.00			1,462.50	14,625.00
Rent - building R & M - office	3,323.00	3,068.93	1,002.50	216.51			.,	2,852.42
R & M - office R & M - building		1,192.02		646.29		545.73		
R & M - admin vehicles		660.22		- 1215				660.22
Salaries - administration	47,543.38	466,576.82					47,543.38	466,576.82
	1-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0							

Cabot WaterWorks
Supplementary Statement of Revenues, Expenses, and Statement of Net Position
For the Ten Months Ending Tuesday, October 31, 2023

	Consoli		en Months Eliqui	ig Tuesday, Octob	Waster	water	Administrative		
	Current	YTD	Current	YTD	Current	YTD	Current	YTD	
Taxes - payroll	3,101.09	34,073.29					3,101.09	34,073.29	
Retirement	6,951.55	68,325.65					6,951.55	68,325.65	
Insurance - workers comp	66.23	662.30					66.23	662.30	
Insurance - health	4,112.80	44,212.60					4,112.80	44,212.60	
Insurance - life	1,221.92	12,153.06					1,221.92	12,153.06	
Travel	(37.74)	887.98	(37.74)	157.97		60.89		669,12	
Uniforms and PPE	264.00	12,762.19	264.00	6,751.98		5,580.26		429.95	
Utilities - electric and gas	249.05	2,984.99	249.05	2,984.99					
Utilities - other	586.42	5,372.14	417.71	3,026.57	168.71	2,345.57			
Utilities - telephone	2,318.74	10,955.99	1,020.26	6,520.83	1,298.48	3,629.80		805.36	
Utilities - cellular	1,157.47	12,123.02	796.39	7,279.58	126.66	1,462.97	234.42	3,380.47	
G & A allocation	.,	,	55,052.70	596,602.32	13,763.18	148,775.61	(68,815.88)	(745, 377.93)	
Total General and									
Administrative	121,277.31	956,995.82	102,336.46	785,565.61	18,940.85	171,430.21			
	121,277.01	700,770.02	102,000110	700,000,01	10,0 10,00				
Other Income and Expense									
Interest income	27,922.62	241,476.40	15,823,44	135,545.80	12,099.18	105,930.60			
Antenna lease	2,098.80	42,432.38	2,098.80	42,432.38	,	107.45.5.50.50.0			
Other income	11,263.33	87,247.83	10,936.38	61,812.84	326.95	25,434.99			
Sales tax discounts	2,350.23	23,248.33	2,116.18	20,842.92	234.05	2,405.41			
Gain (loss) sale/disposition	2,550.25	23,210.33	2,110.10			□. 100000000			
of assets	(870.00)	113,330.98	(870.00)	69,794,98	100000	43,536.00			
Total Other Income and	(070.00)	110,000.50	(0,0,0,0)		A				
Expense	42,764.98	507,735.92	30,104.80	330,428,92	12,660.18	177,307.00			
Expense	42,704.70	301,133.72	30,104.00	200,12002	12,000	111,001100			
Increase(decrease) in Net				400					
Assets before Depreciation	254,538.10	2,572,346.69	208,452.33	2,023,352.78	46,085,77	548,993.91			
Assets before Depreciation	234,336.10	2,372,340.09	200,432.33	2,023,332.70	40,005.77	-540,550151			
Depreciation expense	243,850.75	2,396,746.30	147,021.36	1,438,923,40	96,829.39	957,822.90			
Depreciation expense	243,830.73	2,390,740.30	147,021.30	1,450,723,40	70,027,35	757,022.70			
Increase(decrease) in Net									
Assets	\$10,687.35	\$175,600.39	\$61,430,97	\$584,429,38	(\$50,743.62)	(\$408,828.99)			
	\$10,007.33	9175,000,57	301,4302	duning Juning	- manufacture				

Cabot Waterworks Budget vs Actual - Water Carlos Ending Tuesday October 31, 2023

			For the Ten Month	s Ending Tuesday	, October 31, 2023				
	Current	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
	Actual .	Budget	- Turture			Actual			
Revenue			_						
Water	\$423,791.02	\$401,333.33	\$22,457.69	\$4,103,284.84	3% 109%	\$4,237,871.42 48,278.50	\$4,013,333.30 26,661.70	\$224,538.12 21,616.80	6% 81%
Fees - service connection Fees - disconnection	5,570.00 2,420.00	2,666.17 2,141.58	2,903.83 278.42	23,125.00 24,140.00	(14%)	20,780.00	21,415.80	(635.80)	(3%)
Fees - late charges	9,577.16	8,788.83	788.33	87,229.04	2%	88,749.99	87,888.30	861.69	1%
Return checks & fees	272.00	382.25	(110.25)	3,920.00	(4%)	3,776.00	3,822.50	(46.50)	(1%)
Miscellaneous	3,510.00	1,099.17	2,410.83	9,500.00	151%	23,802.85	10,991.70	12,811.15 824.10	117% 2%
EPAC fees billed EPAC fees paid	4,312.00 (4,318.80)	4,221.67 (4,221.66)	90.33 (97.14)	42,170.40 (41,312.00)	2% 2%	43,040.80 (42,062.40)	42,216.70 (42,216.60)	154.20	0%
Sanitation fees billed	159,681.56	158,907.17	774.39	1,587,159.26	1%	1,597,111.92	1,589,071.70	8,040.22	1%
Sanitation fees paid	(157,570.29)	(158,907.16)	1,336.87	(1,597,383.81)	(1%)	(1,587,967.42)	(1,589,071.60)	1,104.18	0%
Total Revenue	447,244.65	416,411.35	30,833.30	4,241,832.73	5%	4,433,381.66	4,164,113.50	269,268.16	6%
0 4 1111									
Operations and Maintenance Power	18,537.31	17,000.00	1,537.31	174,282.51	(11%)	154,465.85	170,000.00	(15,534.15)	(9%)
Labor	90,331.61	95,020.09	(4,688.48)	724,086.44	20%	867,141.92	950,200.90	(83,058.98)	(9%)
Capitalized Labor Cost	(36,564.24)	(20,833.33)	(15,730.91)	(142,716.42)	20%	(170,862.71)	(208,333.30)	37,470.59	(18%)
Payroll taxes	6,156.70	7,542.09	(1,385.39)	58,533.46	14%	66,478.49	75,420.90	(8,942.41)	(12%) (6%)
Retirement	13,195.23	14,450.92	(1,255.69)	121,348.63 11,195.93	12% 9%	135,889.34 12,247.29	144,509.20 13,446.70	(8,619.86) (1,199.41)	(9%)
Insurance - workers comp Insurance - health	1,315.12 9,781.40	1,344.67 13,931.00	(29.55) (4,149.60)	103,619.91	(5%)	98,478.27	139,310.00	(40,831.73)	(29%)
Outside labor	>,,,,,,,,,,	1,433.34	(1,433.34)	8,525.22	(58%)	3,539.32	14,333.40	(10,794.08)	(75%)
Lab fees & supplies	(4,095.00)	916.67	(5,011.67)	7,383.84	14%	8,405.20	9,166.70	(761.50)	(8%)
Chemicals	2,563.54	1,958.33	605.21	18,029.24	34%	24,204.74	19,583.30	4,621.44 32,595.40	24% 37%
Materials & supplies	5,257.70	8,858.34 3,750.00	(3,600.64) (3,750.00)	89,876.00 ³ 16,605.70	35% 1%	121,178.80 16,747.06	88,583.40 37,500.00	(20,752.94)	(55%)
Street repairs Small tools	1,156.25	1,466.67	(310.42)	10,203.02	6%	10,770.37	14,666.70	(3,896.33)	(27%)
Safety supplies	635.62	691.67	(56.05)	5,769.18	(31%)	3,964,90	6,916.70	(2,951.80)	(43%)
Equipment rental		516.67	(516.67)	107.50	0%	107.50	5,166.70	(5,059.20)	(98%)
Purchased water	23,146.88	24,698.17	(1,551.29)	221,084.35	2%	225,534.94	246,981.70	(21,446.76)	(9%)
Licenses/permits/fees	60.00	208.33	(148.33)	500.00 2,300.66	4% (65%)	520.00 797.82	2,083.30 3,583.30	(1,563.30) (2,785.48)	(75%) (78%)
R & M - plant R & M - field vehicles	2,097.73	358.33 6,499.99	(358.33) (4,402.26)	(560.28)	(6,649%)	36,690.96	64,999.90	(28,308.94)	(44%)
R & M - field equipment	111.60	1,375.00	(1,263.40)	3,544.20	240%	12,046.00	13,750.00	(1,704.00)	(12%)
Fuel - field	6,265.49	7,041.67	(776.18)	61,146.24	(12%)	53,681.86	70,416.70	(16,734.84)	(24%)
Insurance - vehicles & equipment	1,124.78	1,350.01	(225.23)	10,018.60	17%	11,691.09	13,500.10	(1,809.01)	(13%)
Insurance - property	2,148.57	2,149.99	(1.42)	19,223.30	14%	21,835.70	21,499.90	335.80	2%
Dublic of Cots.	22 224 27	22 547 50	(212 121	232 628 00	30/	230 337 48	235 475 00	3 862 48	2%
Public safety Total Operations and	23,334.37	23,547.50	(213,13)	232,628.00	3%	239,337.48	235,475.00	3,862.48	2%
Public safety Total Operations and maintenance	23,334.37 166,560.66	23,547.50	(213,13)	232,628.00	11%	239,337.48 1,954,892.19	235,475.00 2,152,761.20	3,862.48	(9%)
Total Operations and maintenance									
Total Operations and maintenance General and Administrative	166,560.66	215,276.12	(48,715.46)	1,756,735.23	11%	1,954,892.19	2,152,761.20	(197,869.01)	(9%)
Total Operations and maintenance General and Administrative Bad debt	12,449.61	215,276.12 1,750.00	(48,715.46) 10,699.61	1,756,735.23	(27%)	1,954,892.19 12,449.61	2,152,761.20 17,500.00	(197,869.01) (5,050.39)	(9%) (29%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions	166,560.66	215,276.12 1,750.00 2,175.00	(48,715.46) 10,699.61 (428.53)	1,756,735.23 17,113.86 16,752.56	(27%) 0%	1,954,892.19	2,152,761.20	(197,869.01)	(9%)
Total Operations and maintenance General and Administrative Bad debt	12,449.61	215,276.12 1,750.00	(48,715.46) 10,699.61	1,756,735.23	(27%)	1,954,892.19 12,449.61 16,738.44	2,152,761.20 17,500.00 21,750.00	(5,050.39) (5,011.56)	(29%) (23%) (23%) (90%) (80%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin	12,449.61 1,746.47 63.49 (179.08)	215,276.12 1,750.00 2,175.00 154.16 120.84	(48,715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08)	1,756,735.23 17,113.86 16,752.56 965.00 202.29	(27%) 0% (84%) 21% 0%	1,954,892.19 12,449.61 16,738.44 150.00 245.52	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40	(5,050,39) (5,011,56) (1,391,60) (962,88)	(9%) (29%) (23%) (90%) (80%) 0%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense	166,560.66 12,449.61 1,746.47 63.49	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83	10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13	(27%) 0% (84%) 21% 0% (15%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30	(5,050,39) (5,011.56) (1,391.60) (962.88) 8,469.69	(9%) (29%) (23%) (90%) (80%) 0% 20%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits	12,449.61 1,746.47 63.49 (179.08)	215,276.12 1,750.00 2,175.00 154.16 120.84	(48,715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08)	1,756,735.23 17,113.86 16,752.56 965.00 202.29	(27%) 0% (84%) 21% 0%	1,954,892.19 12,449.61 16,738.44 150.00 245.52	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40	(5,050,39) (5,011,56) (1,391,60) (962,88)	(9%) (29%) (23%) (90%) (80%) 0%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense	12,449.61 1,746.47 63.49 (179.08)	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83	10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13	(27%) 0% (84%) 21% 0% (15%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30	(5,050,39) (5,011.56) (1,391.60) (962.88) 8,469.69	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses	12,449.61 1,746.47 63.49 (179.08) 24,263.03	1,750.00 2,175.00 154.16 120.84 4,234.83 104.17	(48.715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20	(27%) 0% (84%) 21% 0% (15%) 48%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32	(9%) (29%) (23%) (90%) 0% 20% (92%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses	12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17	(48.715.46) 10,699.61 (428.53) (154.16) (57.55) (179.08) 20,028.20 (104.17) (683.83)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73)	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery	12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99	(48,715.46) 10,699,61 (428,53) (154,16) (57,35) (179,08) 20,028,20 (104,17) (683,83) 31,08	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49	(9%) (29%) (23%) (90%) (80%) 0% (92%) 0% (49%) 8%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction	12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33	(48,715.46) 10,699,61 (428,53) (154,16) (57,35) (179,08) 20,028.20 (104,17) (683,83) 31.08 (558,33)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73)	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery	12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99	(48,715.46) 10,699,61 (428,53) (154,16) (57,35) (179,08) 20,028,20 (104,17) (683,83) 31,08	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring	12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67	(48.715.46) 10,699.61 (428.53) (154.16) (57.55) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification	12,449.61 12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67	(48.715.46) 10,699,61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building	12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67	(48.715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (4.17)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (2%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70)	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (1100%) (2%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office	12,449.61 12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17	(48.715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (4.17) (54.17)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building	12,449.61 12,449.61 1,746.47 63.49 (179.08) 24,263.03	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67	(48.715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (4.17)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (2%) (47%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84	(48.715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (4.17) (54.17) (108.33) (91.90) (631.84)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (2%) (47%) 35% 632% 19%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42)	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas	12,449.61 1,746.47 63,49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33	(48.715.46) 10,699.61 (428.53) (154.16) (57.95) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.71) (108.33) (91.90) (631.84) 40.72	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (247%) 35% 632% 19% 55%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) 901.69	(29%) (23%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%) 43%
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other	12,449.61 1,746.47 63,49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00	(48.715.46) 10,699.61 (428.53) (154.16) (57.55) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.71) (108.33) (91.90) (631.84) 40.72 42.71	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29	(27%) 0% (84%) 21% 0% (15%) 48% (15%) 35% 21% (22%) 0% (47%) 0% (22%) 14% 55% 25%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42)	(9%) (29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas	12,449.61 1,746.47 63,49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33	(48.715.46) 10,699.61 (428.53) (154.16) (57.95) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.71) (108.33) (91.90) (631.84) 40.72	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (247%) 35% 632% 19% 55%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 10,500.00	(197,869,01) (5,050,39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) 901.69 (723.43) (312.47) (3,220.42)	(29%) (23%) (23%) (90%) (80%) 0% (20%) (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%) 43% (19%) (5%) (31%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - cellular Penalties and fines	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71 1,020.26 796.39	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00 683.33 1,050.00 25.00	(48.715.46) 10,699.61 (428.53) (154.169) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.67) (4.17) (54.17) (108.33) (91.90) (631.84) 40.72 42.71 336.93 (253.61) (25.00)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29 6,579.24 6,935.63 53.96	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (247%) 35% 632% 19% 55% 2% (1%) 5% (100%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57 6,520.83 7,279.58	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 3,750.00 6,833.30 10,500.00 250.00	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) 901.69 (723.43) (312.47) (3,220.42) (250.00)	(29%) (23%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%) 43% (19%) (5%) (31%) (100%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71 1,020.26	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00 683.33 1,050.00	(48.715.46) 10,699.61 (428.53) (154.16) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (4.17) (54.17) (108.33) (91.90) (631.84) 40.72 42.71 336.93 (253.61)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29 6,579.24 6,935.63	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (24%) (47%) 35% 632% 19% 55% 2% (1%) 55%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57 6,520.83	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 10,500.00	(197,869,01) (5,050,39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) 901.69 (723.43) (312.47) (3,220.42)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%) 43% (19%) (5%) (31%)
General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71 1,020.26 796.39 55,052.70	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00 683.33 1,050.00 25.00 67,808.34	(48.715.46) 10,699.61 (428.53) (154.16) (57.55) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.77) (54.17) (108.33) (91.90) (631.84) 40.72 42.71 336.93 (253.61) (25.00) (12,755.64)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29 6,579.24 6,935.63 53.96 588,361.10	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (27%) 44% (25%) 0% (47%) 35% 632% 19% 55% (1%) 55% (100%) 1%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57 6,520.83 7,279.58	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 10,500.00 250.00 690,083.40	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) (201.69) (723.43) (312.47) (3,220.42) (250.00) (93,481.08)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (40%) (71%) (25%) 43% (19%) (5%) (31%) (100%) (14%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71 1,020.26 796.39	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00 683.33 1,050.00 25.00	(48.715.46) 10,699.61 (428.53) (154.169) (57.35) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.67) (4.17) (54.17) (108.33) (91.90) (631.84) 40.72 42.71 336.93 (253.61) (25.00)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29 6,579.24 6,935.63 53.96	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (247%) 35% 632% 19% 55% 2% (1%) 5% (100%)	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57 6,520.83 7,279.58	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 3,750.00 6,833.30 10,500.00 250.00	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) 901.69 (723.43) (312.47) (3,220.42) (250.00)	(29%) (23%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%) 43% (19%) (5%) (31%) (100%)
General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71 1,020.26 796.39 55,052.70	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00 683.33 1,050.00 25.00 67,808.34	(48,715.46) 10,699.61 (428,53) (154,169) (57,35) (179,08) 20,028.20 (104.17) (683,83) 31.08 (558,33) (516,67) (291,67) (41,67) (41,67) (41,67) (408,33) (91,90) (631,84) 40,72 42,71 336,93 (253,61) (25,00) (12,755,64)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29 6,579.24 6,935.63 53.96 588,361.10 780,909.67	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (247%) 35% 632% 632% (19%) 55% 2% (100%) 1%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57 6,520.83 7,279.58 596,602.32	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 3,750.00 6,833.30 10,500.00 250.00 690,083.40	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) 901.69 (723.43) (312.47) (3,220.42) (250.00) (93,481.08)	(29%) (23%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (2%) (60%) (40%) (71%) (25%) 43% (19%) (5%) (31%) (100%) (14%)
Total Operations and maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Fuel - admin Interest expense Licenses and permits Locator expenses/One call expenses Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - telephone Utilities - cellular Penalties and fines G & A allocations Total General and Administrative	12,449.61 1,746.47 63.49 (179.08) 24,263.03 12.00 4,356.07 1,862.50 (37.74) 264.00 249.05 417.71 1,020.26 796.39 55,052.70	215,276.12 1,750.00 2,175.00 154.16 120.84 4,234.83 104.17 695.83 4,324.99 558.33 516.67 291.67 41.67 1,866.67 54.17 108.33 54.16 895.84 208.33 375.00 683.33 1,050.00 25.00 67,808.34	(48.715.46) 10,699.61 (428.53) (154.16) (57.55) (179.08) 20,028.20 (104.17) (683.83) 31.08 (558.33) (516.67) (291.67) (41.67) (41.77) (54.17) (108.33) (91.90) (631.84) 40.72 42.71 336.93 (253.61) (25.00) (12,755.64)	1,756,735.23 17,113.86 16,752.56 965.00 202.29 59,940.13 54.00 202.20 2,596.05 38,856.11 3,910.00 6,200.00 2,064.45 18,625.00 409.21 478.36 21.59 5,695.33 1,923.31 2,970.29 6,579.24 6,935.63 53.96 588,361.10	(27%) 0% (84%) 21% 0% (15%) 48% (100%) 35% 21% (22%) 0% (47%) 0% (27%) 44% (25%) 0% (47%) 35% 632% 19% 55% (1%) 55% (100%) 1%	1,954,892.19 12,449.61 16,738.44 150.00 245.52 50,817.99 80.00 1,954.32 3,515.57 46,841.39 3,063.87 6,200.00 1,096.86 18,225.00 216.51 646.29 157.97 6,751.98 2,984.99 3,026.57 6,520.83 7,279.58	2,152,761.20 17,500.00 21,750.00 1,541.60 1,208.40 42,348.30 1,041.70 6,958.30 43,249.90 5,583.30 5,166.70 2,916.70 416.70 18,666.70 541.70 1,083.30 541.60 8,958.40 2,083.30 3,750.00 6,833.30 10,500.00 250.00 690,083.40	(197,869.01) (5,050.39) (5,011.56) (1,391.60) (962.88) 8,469.69 (961.70) 1,954.32 (3,442.73) 3,591.49 (2,519.43) 1,033.30 (1,819.84) (416.70) (441.70) (325.19) (437.01) (383.63) (2,206.42) (201.69) (723.43) (312.47) (3,220.42) (250.00) (93,481.08)	(29%) (23%) (90%) (80%) 0% 20% (92%) 0% (49%) 8% (45%) 20% (62%) (100%) (40%) (71%) (25%) 43% (19%) (5%) (31%) (100%) (14%)

Cabot Waterworks
Budget vs Actual - Water
For the Ten Months Ending Tuesday, October 31, 2023

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
Antenna lease	2,098.80	1.049.40	1,049.40	97,420.61	(56%)	42,432.38	80,311.13	(37,878.75)	(47%)
Sales tax discounts	2,116.18	2,000.00	116.18	14,659.57	42%	20,842.92	20,000.00	842.92	4%
Other income	10.936.38	1,666.67	9,269.71	24,810.44	149%	61,812.84	16,666.70	45,146.14	271%
Gain (loss) sale/disposition of assets	(870.00)		(870.00)	27,055.03	158%	69,794.98	100 207 02	69,794.98	0% 7 4%
Total Other Income and Expense	30,104.80	12,047.07	18,057.73	213,984.86	54%	330,428.92	190,287.83	140,141.09	7470
Increase (decrease) in Net Assets before Depreciation	208,452.33	125,084.97	83,367.36	1,918,172.69	5%	2,023,352.78	1,308,666.83	714,685.95	55%
Depreciation expense	147,021.36	140,000.00	7,021.36	1,387,912.57	4%	1,438,923.40	1,400,000.00	38,923.40	3%
Increase (decrease) in Net Assets	61,430.97	(14,915.03)	76,346.00	530,260.12	10%	584,429.38	(91,333.17)	675,762.55	(740%)



Cabot Waterworks
Budget vs Actual - Wastewater
For the Ten Months Ending Tuesday, October 31, 2023

	Charles States of Section 11		For the Ten Month	Prior Year	Prior Year				
	Current	Dudget	Varianca	To Date	Variance	Year to Date	Budget	Variance	Variance %
	Actual	Budget	Variance			Actual	Dudget	variance	Turiune 10
_									
Revenue				01.004.730.44	20/	61 124 (07 55	61 070 170 00	\$45,527.55	4%
Wastewater	\$107,533.98	\$107,917.00	(\$383.02)	\$1,094,739.46	3% 40%	\$1,124,697.55 7,150.00	\$1,079,170.00 6,666.70	483.30	7%
Fees - service connection	1,200.00	666.67	533.33	5,100.00		5,195.00	7,020.80	(1,825.80)	(26%)
Fees - disconnection	605.00	702.08	(97.08)	6,035.00 21,807.23	(14%)		21,972.50	215.01	1%
Fees - late charges	2,394.29	2,197.25	197.04		2%	22,187.51	955.80	(11.80)	(1%)
Return checks & fees	68.00	95.58	(27.58)	980.00	(4%)	944.00		452.50	16%
Miscellaneous	300.00	274.75	25.25	5,700.00	(44%)	3,200.00	2,747.50		
Total Revenue	112,101.27	111,853.33	247.94	1,134,361.69	3%	1,163,374.06	1,118,533.30	44,840.76	4%
Operations and Maintenance			-						
Power	14,964.96	17,759.92	(2,794.96)	162,754.89	13%	184,221.77	177,599.20	6,622.57	4%
Labor	26,042.64	44,251.68	(18,209.04)	390,263.74	(9%)	356,886.48	442,516.80	(85,630.32)	(19%)
Capitalized Labor Cost	(15,016.10)	(33,333.33)	18,317.23	(363,299.68)	(20%)	(290,995.79)	(333,333.30)	42,337.51	(13%)
Payroll taxes	1,876.39	3,486.75	(1,610.36)	22,810.26	1%	23,102.55	34,867.50	(11,764.95)	(34%)
Retirement	3,881.26	6,748.34	(2,867.08)	48,079.93	0%	48,197.13	67,483.40	(19,286.27)	(29%)
Insurance - workers comp	644.07	691.33	(47.26)	4,918.50	34%	6,591.62	6,913.30	(321.68)	(5%)
Insurance - health	2,725.56	6,037.67	(3,312.11)	40,787.46	(18%)	33,598.97	60,376.70	(26,777.73)	(44%)
Outside labor	33.00	2,800.00	(2,767.00)	8,078.99	(35%)	5,242.46	28,000.00	(22,757.54)	(81%)
Lab fees & supplies	5,145.00	2,583.33	2,561.67	22,693.24	(30%)	15,923.41	25,833.30	(9,909.89)	(38%)
Chemicals		1,858.33	(1,858.33)	2,240.44	87%	4,193.90	18,583.30	(14,389.40)	(77%)
Materials & supplies	6,535.56	8,203.42	(1,667.86)	54,537.77	29%	70,435.50	82,034.20	(11,598.70)	(14%)
Grinder Pump Repairs	2,104.15	3,333.33	(1,229.18)	28,506.06	(31%)	19,572.82	33,333.30	(13,760.48)	(41%)
Street repairs		1,666.67	(1,666.67)	4,426.94	159%	11,456.27	16,666.70	(5,210.43)	(31%)
Small tools	362.21	1,416.67	(1,054.46)	8,064.80	(4%)	7,706.60	14,166.70	(6,460.10)	(46%)
Safety supplies	130.52	416.67	(286.15)	5,025.15	(74%)	1,317.06	4,166.70	(2,849.64)	(68%)
Equipment rental		83.34	(83.34)		0%	All A	833.40	(833.40)	(100%)
Licenses/permits/fees		891.66	(891.66)	9,900.00	(2%)	9,700.00	8,916.60	783.40	9%
R & M - plant		416.67	(416.67)	414.28	(9%)	378,49	4,166.70	(3,788.21)	(91%)
R & M - field vehicles	1,190.18	4,208.34	(3,018.16)	31,583.98	39%	43,989.58	42,083.40	1,906.18	5%
R & M - field equipment	672.22	2,958.33	(2,286.11)	16,227.19	(52%)	7,831.67	29,583.30	(21,751.63)	(74%)
Fuel - field	5,438.73	2,708.34	2,730.39	24,975.20	24%	30,861.65	27,083.40	3,778.25	14%
Insurance - vehicles & equipment	945.70	1,083.33	(137.63)	8,792.20	8%	9,457.00	10,833.30	(1,376.30)	(13%)
Insurance - property	2,058.78	2,066.67	(7.89)	18,084.50	14%	20,587.80	20,666.70	(78.90)	0%
Total Operations and			4						
maintenance	59,734.83	82,337.46	(22,602.63)	549,865.84	13%	620,256.94	823,374.60	(203,117.66)	(25%)
					AV				
General and Administrative			Control A	N. I	hmilly				
Bad debt	3,504.23	425.00	3,079.23	4,278.47	(18%)	3,504.23	4,250.00	(745.77)	(18%)
Dues & subscriptions	m/modulatement)	50.00	(50.00)	299.97	(33%)	199.98	500.00	(300.02)	(60%)
Education & seminars		133.33	(133.33)	55.52	(100%)		1,333.30	(1,333.30)	(100%)
Employee recognition	79.59	75.00	4.59	691.90	27%	882.05	750.00	132.05	18%
Interest expense	4	151.75	(151.75)	1,591.98	(9%)	1,446.98	1,517.50	(70.52)	(5%)
Licenses and permits		50.00	(50,00)	188.35	(32%)	128.40	500.00	(371.60)	(74%)
Locator expenses/One call		Anna Carrier			× 2				
expenses		100.00	189		0%	2,440.27		2,440.27	0%
Office expenses		191.66	(191.66)		0%	154.99	1,916.60	(1,761.61)	(92%)
Postage & delivery		83.33	(83.33)	544.50	(78%)	118.49	833.30	(714.81)	(86%)
Public relations (Customer					2 2				
Damages)		250.00	(250.00)		0%	153.99	2,500.00	(2,346.01)	(94%)
Public Notification		41.67	(41.67)	14.13	(100%)	trecentionals.	416.70	(416.70)	(100%)
R & M - office		25.00	(25.00)	188.40	(100%)		250.00	(250.00)	(100%)
R & M - building		66.67	(66.67)		0%	545.73	666.70	(120.97)	(18%)
Travel		37.49	(37.49)		0%	60.89	374.90	(314.01)	(84%)
Uniforms and PPE		958.34	(958.34)	6,495.29	(14%)	5,580.26	9,583.40	(4,003.14)	(42%)
Utilities - other	168.71	208.33	(39.62)	1,820.91	29%	2,345.57	2,083.30	262.27	13%
Utilities - telephone	1,298.48	500.00	798.48	3,512.40	3%	3,629.80	5,000.00	(1,370.20)	(27%)
Utilities - cellular	126.66	343.76	(217.10)	1,989.82	(26%)	1,462.97	3,437.60	(1,974.63)	(57%)
Penalties and fines		25.00	(25.00)	318.62	(100%)		250.00	(250.00)	(100%)
G & A allocations	13,763.18	16,952.08	(3,188.90)	147,090.27	1%	148,775.61	172,520.80	(23,745.19)	(14%)
Total General and									
Administrative	18,940.85	20,568.41	(1,627.56)	169,080.53	1%	171,430.21	208,684.10	(37,253.89)	(18%)
		7							
Other Income and Expense								COMMENT THE POST ASSESSMENT TO	200000000000
Interest Income	12,099.18	7,249.58	4,849.60	26,103.51	306%	105,930.60	72,495.80	33,434.80	46%
Sales tax discounts	234.05	270.42	(36.37)	855.89	181%	2,405.41	2,704.20	(298.79)	(11%)
Other income	326.95	1,000.00	(673.05)	363.29	6,901%	25,434.99	10,000.00	15,434.99	154%
Gain (loss) sale/disposition of			5.60	V. or or the real region (region)	· · · · · · · · · · · · · · · · · · ·	CONT. TECHNOL. (400)			THE WAY
assets			25 20000 1000	45,636.00	(5%)	43,536.00		43,536.00	0%
Total Other Income and Expense	12,660.18	8,520.00	4,140.18	72,958.69	143%	177,307.00	85,200.00	92,107.00	108%
	-		0.00		4				
Increase (decrease) in Net Assets								2== 250 25	*****
before Depreciation	46,085.77	17,467.46	28,618.31	488,374.01	12%	548,993.91	171,674.60	377,319.31	220%
Depreciation expense	96,829.39	95,416.67	1,412.72	945,943.03	1%	957,822.90	954,166.70	3,656.20	0%
y 92 comes c				//FR = <0 CT		(400 030 00)	(702 403 10)	272 662 11	(400/)
Increase (decrease) in Net Assets	(50,743.62)	(77,949.21)	27,205.59	(457,569.02)	(11%)	(408,828.99)	(782,492.10)	373,663.11	(48%)

Cabot Waterworks
Budget vs Actual - Admin
For the Ten Months Ending Tuesday, October 31, 2023
Prior Year Prior Year Year to Date

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
Revenue									
Operations and Maintenance									
General and Administrative			,						
Contracted services		\$83.33	(\$83.33)		0%		\$833.30	(\$833.30)	(100%)
Dues & subscriptions	284.93	2,850.00	(2,565.07)	16,371.68	(27%)	11,895.17	28,500.00	(16,604.83)	(58%)
Education & seminars	421.68	458.33	(36.65)	925.00	282%	3,532.64	4,583.30	(1,050.66)	(23%)
Employee recognition	28.97	66.67	(37.70)	557.35	31%	730.94	666.70	64.24	10%
Fuel - admin	716.89	608.33	108.56	6,186.83	(32%)	4,211.50	6,083.30	(1,871.80)	(31%)
Insurance - admin vehicles	89.18	91.67	(2.49)	891.80	0%	891.80	916.70	(24.90)	(3%)
Licenses and permits Locator expenses/One call		41.67	(41.67)		0%	20.00	416.70	(396.70)	(95%)
expenses		750.00	(750.00)	7,710.52	54%	11,895.61	7,500.00	4,395.61	59%
Medical expenses		400.00	(400.00)	646.20	232%	2,145.66	4,000.00	(1,854.34)	(46%)
New Hire Expense	635.34	833.33	(197.99)	1,069.10	586%	7,328.76	8,333.30	(1,004.54)	(12%)
Office expenses	279.41	1,666.67	(1,387.26)	12,361.99	3%	12,742.64	16,666.70	(3,924.06)	(24%)
Postage & delivery	165.59	183.33	(17.74)	1,352.24	4%	1,404.52	1,833.30	(428.78)	(23%)
Printing & reproduction		191.67	(191.67)		0%		1,916.70	(1,916.70)	(100%)
Professional fees - audit				14,950.00	0%	14,950.00	15,000.00	(50.00)	0%
Professional fees - accounting		250.00	(250.00)	1,048.10	(41%)	614.00	2,500.00	(1,886.00)	(75%)
Professional fees - legal	1,500.00	3,750.00	(2,250.00)	18,498.00	27%	23,432.50	37,500.00	(14,067.50)	(38%)
Public relations (Customer			1000001 000						
Damages)		166.67	(166.67)		0%		1,666.70	(1,666.70)	(100%)
Public Notification		166.67	(166.67)	129.24	21%	155.93	1,666.70	(1,510.77)	(91%)
Rent - building	1,462.50	1,466.67	(4.17)	14,625.00	0%	14,625.00	14,666.70	(41.70)	0%
R & M - office		291.67	(291.67)	2,052.40	39%	2,852.42	2,916.70	(64.28)	(2%)
R & M - building		41.67	(41.67)		0%		416.70	(416.70)	(100%)
R & M - admin vehicles		350.00	(350.00)	2,595.59	(75%)	660.22	3,500.00	(2,839.78)	(81%)
Salaries - administration	47,543.38	51,287.58	(3,744.20)	472,634.44	(1%)	466,576.82	512,875.80	(46,298.98)	(9%)
Taxes - payroll	3,101.09	4,014.50	(913.41)	32,991.61	3%	34,073.29	40,145.00	(6,071.71)	(15%)
Retirement	6,951.55	7,857.25	(905.70)	66,638.25	3%	68,325.65	78,572.50	(10,246.85)	(13%)
Insurance - workers comp	66.23	50.75	15.48	448.20	48%	662.30	507.50	154.80	31%
Insurance - health	4,112.80	4,455.58	(342.78)	44,034.58	0%	44,212.60	44,555.80	(343.20)	(1%)
Insurance - life and disability	1,221.92	1,469.75	(247.83)	12,648,51	(4%)	12,153.06	14,697.50	(2,544.44)	(17%)
Travel		333.33	(333.33)	619.07	8%	669.12	3,333.30	(2,664.18)	(80%)
Uniforms and PPE		83.33	(83.33)		0%	429.95	833.30	(403.35)	(48%)
Utilities - telephone		83,33	(83.33)	824.48	(2%)	805.36	833.30	(27.94)	(3%)
Utilities - cellular	234.42	375.00	(140.58)	2,637.34	28%	3,380.47	3,750.00	(369.53)	(10%)
Penalties and fines		41.67	(41.67)	3.85	(100%)		416.70	(416.70)	(100%)
G & A allocations	(68,815.88)	(84,760.42)	15,944.54	(735,451.37)	1%	(745,377.93)	(862,604.20)	117,226.27	(14%)
Other Income and Expense									

2024 Preliminary Budget



Repairs and maintenance - field equip

Insurance - field vehicles and equipment

Public safety transfer (to CITY of CABOT)

Fuel - field vehicles and equipment

Insurance -property

Water Department

Waste Water Department

2023

Variance

2024 Waste

1,340,236

Administrative Department

Consolidated

REVENUES	2024 Water Budget	2023 Forecast	Variance
Water revenue	4,851,000	4,963,597	
Wastewater	1,001,000	1,000,001	
Fees - service connection	31,994	59,143	
Fees - disconnection	25,699	22,560	
Fees - late charges	105,466	109,892	
Return checks and fees	4,587	4,432	
Miscellaneous	13,190	22,322	
EPAC fees billed	50,660	51,300	
EPAC fees paid	(50,660)	(50,000)	
Sanitation fees billed	1,906,886	1,914,900	
Sanitation fees paid	(1,906,886)	(1,900,200)	
Sales tax collected	675,789	687,850	
Sales tax remitted less discount	(675,789)	(687,850)	
Total Revenues	5,031,936	5,197,946	

Water Budget	Forecast	Variance
be the same		
1,295,000	1,292,000	
8,000	14,786	
6,425	5,640	
26,367	27,473	
1,147	1,108	
3,297	5,581	

1,346,588

2024 Admin Budget	2023 Forecast	Variance

2024 Total Budget	2023 Forecast Total	2023 Budget	Variance Budget Years
4,851,000	4.963,597	4,816,000	35,000
1,295,000	1,292,000	1,295,000	-
39,994	73,929	39,994	-
32,124	28,200	32,124	-
131,833	137,365	131,833	-
5,734	5,540	5,734	-
16,487	27,903	16,487	-
50,660	51,300	50,660	-
(50,660)	(50,000)	(50,660)	-
1,906,886	1,914,900	1,906,886	
(1,906,886)	(1,900,200)	(1,906,886)	-
675,789	687,850	672,289	3,500
(675,789)	(687,850)	(672,289)	(3,500)
6,372,172	6,544,534	6,337,172	35,000

OPERATIONS AND MAINTENANCE	2024 Water Budget	2023 Forecast	Variance
Power	204,000	185,400	18,600
Field - labor expense	1,250,922	1,040,600	210,322
Field - payroll tax expense FICA & SUTA	98,972	79,800	19,172
Field - retirement	190,041	163,100	26,941
Field - worker comp ins	19,508	14,700	4,808
Field - health insurance	187,375	118,200	69,175
Capitalized Labor	(250,000)	(205,000)	(45,000)
Outside labor (contracted services)	17,200	4,200	13,000
Lab Fees	17,000	10,100	6,900
Chemicals	30,000	29,000	1,000
Materials and supplies	120,000	145,400	(25,400)
Grinder Pump Repairs			
Street repairs	45,000	20,100	24,900
Small tools and parts	17,600	12,900	4,700
Safety supplies	8,300	4,800	3,500
Equipment rental	6,200	100	6,100
Purchased water	296,378	270,600	25,778
Sludge Removal			
Permits/Fees (ADEQ)	2,500	600	1,900
Repairs and maintenance - plant	4,300	1,000	3,300
Repairs and maintenance - field vehicles	78,000	44,000	34,000

Total Operations and Maintenance

17,000

84,500

16,200

27,821

288,866

2,777,683

14,500

64,400

14,000

26,200

288,000

2,346,700

2,500

20,100

2,200

1,621

430,983

2024 Waste Water Budget	2023 Forecast	Variance
236,000	221,100	14,900
532,391	428,300	104,091
41,976	27,700	14,276
81,562	57,800	23,762
14,283	7,900	6,383
70,776	40,300	30,476
(400,000)	(349,200)	(50,800)
33,600	6,300	27,300
31,000	19,100	11,900
22,300	5,000	17,300
90,000	84,500	5,500
40,000	23,500	16,500
20,000	13,700	6,300
17,000	9,200	7,800
5,000	1,600	3,400
1,000		1,000
40.700	0.700	1.000
10,700	9,700	1,000
5,000	500	4,500
57,000	52,800	4,200
35,500	9,400	26,100
38,000	37,000	1,000
13,000	11,300	1,700
26,755	24,700	2,055
1,022,843	742,200	280,643

2024 Admin Budget	2023 Forecast	Variance

2024 Total Budget	2023 Forecast Total	2023 Budget	Variance Budget Years
440,000	406,500	417,119	22,881
1,783,313	1,468,900	1,671,261	112,052
140,948	107,500	132,345	8,603
271,603	220,900	254,391	17,212
33,791	22,600	24,432	9,359
258,151	158,500	239,624	18,527
(650,000)	(554,200)	(650,000)	
50,800	10,500	50,800	-
48,000	29,200	42,000	6,000
52,300	34,000	45,800	6,500
210,000	229,900	204,741	5,259
40,000	23,500	40,000	-
65,000	33,800	65,000	
34,600	22,100	34,600	12
13,300	6,400	13,300	:=
7,200	100	7,200	-
296,378	270,600	296,378	-
			-
13,200	10,300	13,200	-
9,300	1,500	9,300	-
135,000	96,800	128,500	6,500
52,500	23,900	52,000	500
122,500	101,400	117,000	5,500
29,200	25,300	29,200	-
54,576	50,900	50,600	3,976
288,866	288,000	282,570	6,296
3,800,526	3,088,900	3,571,361	229,165



Water Department

Waste Water Department

Administrative Department

Consolidated

2023 Budget

615,451

48,174

94,287

53,467

17,637

26,100

1,000

8,950

3,150

7,300

1,100

2,350

9,000

4,800

10,000

30,400

55,100

9,000

3,000

6,200

3,000

8,500

4,450

2,600

4,200

5,100

23,250

2,500

7,000

40,000

45,000

15,000

60,900

609

Variance

Budget

Years

24,115

1,689

3,695

436

7,088

(350)

2,900

400

7,000

100 1,800

500

2023

Forecast

Total

559,900

40,900

82,000

53,100

14,600

19,100

34,600

4,400

2,300

5,100

1,100

2,600 2,600

13,200

58,000

3,700

14,950

28,100 6,200

700

200

1,500

40,000

3,700

1,500

1,100

15,300

3,600

6,400

800

300

800

2024 Total

Budget

639,566

49,863

97,982

60,555

17,287

29,000

1,000

8,950

3,550

7,300

1,100

2,350

20,000

4,800

10,000

30,400

62,100

15,000

9,000

3,000

45,000

6,200

3,000

8,500

4,450

2,600

4,200

5,100

23,350

4,300

7,500

190,848

40,000

60,900

1,045

GENERAL AND ADMINISTRATIVE	2024 Water Budget	2023 Forecast	Variance
Admin - Salaries (Mapping, Locators)			
Admin - payroll tax FICA & SUTA			
Admin - Retirement			
Admin - worker comp ins			
Admin - health insurance			
Life Insurance			
Bad debt allowance	23,000	14,900	8,100
Contracted Services			
Dues and subscriptions (Software)	26,100	20,100	6,000
Education and seminars	1,850	200	1,650
Employee Recognition	1,450	300	1,150
Fuel - administration vehicles			
Insurance - administration vehicles			
Licenses for employees (Water / WW / CDL)	1,250	100	1,150
Locator expenses / One Call Exp	3,000	2,300	
Medical			
New Employee Expense (Notification / Screening)			
Office expense	8,100	4,200	
Postage and delivery	58,900	56,200	2,700
Printing and reproduction	7,000	3,700	3,300
Professional fees - audit			
Professional fees - accounting			
Professional fees - legal			
Professional fees - USGS Well Monitoring	6,200	6,200	
Public Notification (Financial / CCR / Bids)	500		500
Public Relations (FOG / Damage Claims)	3,500	1,300	2,200
Rent (Expensing rent out of prepaid acct for land)	22,400	22,400	
Repairs and maintenance - office	650	300	350
Repairs and maintenance - building	1,300	800	500
Repairs and maintenance - vehicles			
Travel Expenses	650	200	450
Uniforms (PPE)	10,850	8,100	2,750
Utilities - electric	4,300	3,600	700
Utilities - waste (Dumpsters)	4,000	3,600	400
Telephone	8,200	7,800	400
Cellular	12,600	8,700	3,900
Penalties Fines	300		300

Total General and Administrative

Reallocate Admin Cost 857,518

Total after Allocation of Admin 1,063,618

7,800	400	
8,700	3,900	
	300	
165,000	36,500	
703,240		
868,240		

206,100 857,518

2024 Waste Water Budget	2023 Forecast	Variance
		10071-0052-750
6,000	4,200	1,800
600	200	400
1,600		1,600
900	1,100	(200)
600	200	400
5,000	2,900	
2,300	200	
1,000	100	900
500		500
3,000	200	2,800
300		300
800	700	100
450	100	350
11,500	6,700	4,800
3,500	2,800	700
6,000	4,400	1,600
4,125 300	1,800	2,325
40.475		40.075
	05 000	

48,475	25,600	18,375	1,071,898	879,050
214,380	175,810		(1,071,898)	(879,050
262,855	201,410			

Variance	2023 Forecast	2024 Admin Budget
79,666	559,900	639,566
8,963	40,900	49,863
15,982	82,000	97,982
245	800	1,045
7,455	53,100	60,555
2,687	14,600	17,287
1,000		1,000
19,900	14,300	34,200
1,300	4,200	5,500
300	900	1,200
2,200	5,100	7,300
0	1,100	1,100
500	-	500
(2,300	14,300	12,000
2,200	2,600	4,800
7,400	2,600	10,000
11,200	8,800	20,000
500	1,700	2,200
	-	2,000
50	14,950	15,000
2,300	700	3,000
16,900	28,100	45,000
1,800	200	2,000
2,000		2,000
	17,600	17,600
100	3,400	3,500
500		500
3,400	800	4,200
3,200	800	4,000
500	500	1,000
	4.000	4.000
0	1,000	1,000
400	4,100	4,500
500		500

1,000	14,200	13,200	15,200
-	21,225	14,600	21,225
-	1,100	-	1,100
61,373	1,265,100	1,069,650	1,326,473
61,373	1,265,100	1,069,650	1,326,473





Water Department

Waste Water Department

Administrative Department

Consolidated

OTHER INCOME	2024 Water Budget	2023 Forecast	Variance	2024 Waste Water Budget	2023 Forecast	Variance	2024 Admin Budget	2023 Forecast	Variance	2024 Total Budget	2023 Forecast Total	2023 Budget	Variance Budget Years
Antenna lease	78,000	78,000	0							78,000	78,000	108,881	(30,881
Other income	52,000	74,200	(22,200)	18,000	30,500	(12,500)				70,000	104,700	32,000	38,000
Sales tax discounts	23,000	25,000	(2,000)	2,000	2,900	(900)				25,000	27,900	27,245	(2,245
Interest income	150,000	162,700	(12,700)	120,000	127,100	(7,100)			11-1	270,000	289,800	174,967	95,033
Total other income	303,000	339,900	(36,900)	140,000	160,500	(20,500)				443,000	500,400	343,093	99,907
Increase (decrease) in Assets before debt													
service, and capital additions	1,493,635	2,322,906		194,538	563,478					1,688,173	2,886,384	1,843,804	(155,63
DEBT SERVICE				194,538	563,478								(155,631
DEBT SERVICE 2007 Revenue Bond Principle, interest, and fees	460,200	460,200		194,538	563,478					460,200	460,200	460,200	(155,631
DEBT SERVICE 2007 Revenue Bond Principle, interest, and fees 2005 Revenue Bond Principal, interest, and fees										460,200 509,600	460,200 509,600	460,200 509,600	(155,631
DEBT SERVICE 2007 Revenue Bond Principle, interest, and fees	460,200	460,200		194,538	18,326					460,200	460,200	460,200	(155,63
DEBT SERVICE 2007 Revenue Bond Principle, interest, and fees 2005 Revenue Bond Principal, interest, and fees	460,200 509,600	460,200								460,200 509,600	460,200 509,600	460,200 509,600 16,054	(155,63

Page 3



Water Department

Waste Water Department

Administrative Department

Consolidated

CAPITAL ADDITIONS	2024 Water Budget	2023 Forecast
Administration - Office equipment		
iPhone Meter Reading / New Color Printer	20,000	
Rate Study	35,000	
Trimble Equipment	31,500	
Water Maintenance Building	1,600,000	
Water, Wells and Pumps	35,000	31,000
Media for Aerator		
Water Distribution		
Service Line Replacements	200,000	168,504
New Services (Paid by New Service Fee)	42,000	27,188
Repl 1093'-4" w/ 8" PVC on 2nd from Wilson to Cherry	55,000	
Repl 1835'-10" PVC Lindulake Road	180,000	
ARDOT Hwy 5 Widening	300,000	
Water Tank Inspections		17,200
Willie Ray Tank Rehabilitation	750,000	
Water - Meters (New & Replacement)		
Meter Boxes & Lids	16,000	12,600
Meter Replacements and Labor (934)	213,100	227,000
Meter New and Labor (84)	20,000	19,700
Vehicles and Machinery	10,000	12,792
Trailer 50k lbs.	26,800	
Micro Roller Compactor (Remote Controlled)	20,000	40,000
Sewer Camera		
Vactron Trailer		136,889
IHI 75		1,00,000
Salvage Vallue of IHI 55		
3 - 1/2 Ton Trucks	86,000	79,605
2 - 3/4 Ton Trucks	64,000	
1 Ton Trucks	82,000	18,516
Excavator		
Salvage value old Trucks / Equipment	(50,000)	(71,000
Skid Steer	44,000	
Attachments for Skid Steer (Clear Easements Flail /		
Mulcher, bucket, forks, window kit)	82,000	
Brush Hog Cutter for Kelbeco	10,000	
Semi Dump Truck	256,000	
WasteWater Treatment Plant		
WasteWater Collection System		
1 & I Corrections		
Grinder Pump Refurbished		
Manhole Protective Coating 12		
ARDOT 67/167 Interchange relocations		
Convert 2400' FM to Gravity Douglas Road		
Replace 2700' gravity sewer with 15" PVC Fortson Trailer	Park	=
Developer Agreement A/R		
WasteWater Lift Station/Pumps		
WasteWater Grinder Pumps		
Total Capital Additions	4,108,400	719,994
	.,	,
Balance in Capital Accounts and Investments:	1,102,381	4,686,946
Depreciation Expense		(1,663,000
Not after Depreciation	(F00 610)	3 023 046

Balance in Capital Accounts and Investments:	1,102,381	4,686,946
Depreciation Expense	(1,702,000)	(1,663,000)
Net after Depreciation	(599,619)	3,023,946

2024 Waste Water Budget	2023 Forecast
Water Budget	Torcoust
26,800	17,500
20,000	7.1,000
	81,163
210,000	
(20,000)	
63,183	
	00.000
(20,000)	99,000
44,000	(44,000)
44,000	
82,000	
10,000	
100,000	28,000
90,000	79,271
95,000	91,103
	40,250
350,000	
150,000	
	266,905
(29,605)	(63,000
90,000	40,687
145,000	142,900
1,386,378	779,779
3,015,819	4,223,713

024 Admin Budget	2023 Forecast
1	
7.00	
	-

2024 Total Budget	2023 Forecast	2023 Budget	Variance Budget
			uu
20,000	-	20,000	-
35,000	-	35,000	-
31,500	()#1)	31,500	
1,600,000	-	400,000	1,200,000
35,000	31,000	35,000	-
-	(0=1)	0	170
-		0	-
200,000	168,504	200,000	170
42,000	27,188	42,000	
55,000	1.4	55,000	-
180,000	-	180,000	S=0
300,000	-	300,000	-
-	17,200	13,000	(13,000)
750,000			750,000
- L		0	-
16,000	12,600	16,000	-
213,100	227,000	175,000	38,100
20,000	19,700	10,000	10,000
10,000	12,792	10,000	-
53,600	17,500	20,000	33,600
	40,000	40,000	(40,000)
	81,163	100,000	(100,000)
-	136,889	134,151	(134,151)
210,000	-	210,000	-
(20,000)	-	(20,000)	-
86,000	79,605	76,554	9,446
127,183	-	49,620	77,563
82,000	18,516	0	82,000
-	99,000	167,000	(167,000)
(70,000)	(115,000)	0	(70,000)
88,000			88,000
101000			
164,000			164,000
20,000	-		20,000
256,000			256,000
100,000	28,000	100,000	
-	-	0	
90,000	79,271	90,000	
95,000	91,103	75,000	20,000
-	40,250	40,475	(40,475)
350,000	-	350,000	-
150,000	-	150,000	4400.000
	266,905	160,000	(160,000
(29,605)	(63,000)	(27,000)	(2,605)
90,000	40,687	90,000	-
145,000	142,900	97,000	48,000
5,494,778	1,499,773	3,425,300	2,069,478

4,118,200	8,910,659
(2,843,000)	(2,796,000)
1,275,200	6,114,659

(1,141,000) (1,133,000)

1,874,819

3,090,713