

## **AGENDA**

### **CABOT WATER AND WASTEWATER COMMISSION**

**MEETING 7/22/21– 6:30 PM**

**CABOT WATERWORKS ADMINISTRATION OFFICE (Zoom Mtg)  
#1 CITY PLAZA, SUITE B**

- OPENING PRAYER
- APPROVAL OF MINUTES OF PREVIOUS MEETING - **(TAB A)**
- GENERAL MANAGER'S REPORT- **(TAB B)**
  - INTERNAL FUNDED WATER PROJECTS
  - INTERNAL FUNDED WASTEWATER PROJECTS
  - ALTERNATIVE WATER SUPPLY STUDY – McClelland Engineers  
Byron Hicks, Garrett McMichael
- FINANCIAL REPORT – BROWN - **(TAB C)**

#### **BUSINESS ITEMS:**

- Bid Award – Tank Painting & Rehab – 80k Pride Gap & 500k Bellamy Tanks

#### **NON-AGENDA ITEMS**

#### **PUBLIC INPUT**

#### **ADJOURN**

**TAB A**

**Cabot Water & Wastewater Commission Meeting  
June 24, 2021 AT 6:30 P.M.  
Conference via Zoom and in- person**

**Attendees:** Gary Walker, Richard Gray, Bert Mayer, David Butler, Karen Ballard, Bruce Brown, Tim Joyner, David Langstaff. Baxter Drennon and Jim Burk attended by Zoom.

**Absent:** Jon Steelman

Gary Walker called the meeting to order at 6:30 P.M.

Jim Burk led the opening prayer.

Bert Mayer made a motion to approve the minutes from May 27, 2021, with one change to add Baxter Drennon as an attendee, 2<sup>nd</sup> by Richard Gray. Motion Carried unanimously.

**GENERAL MANAGER'S REPORT:**

**Water Projects:**

Crews continue leak repairs, meter installations and meter changeouts.

Hwy 321 Project – crews have wrapped up North side of Hwy 321 project this week.

**Wastewater Projects:**

Crews continue identifying I&I problems and correcting as they go.

Regions Bank Project - Sewer line replacement pending Bank remodel.

W Elm to 4<sup>th</sup> St Project – Crews replaced 735 ft of 8in sewer line and final cleanup complete by end of the week.

Arkansas Dept of Environmental Quality inspection today. All went well.

The monthly water study report from McClelland Engineers will be emailed next week.

**FINANCIAL REPORT:**

Bruce presented the May Financial Report. Bert Mayer made a motion to approve the Financial Report, 2<sup>nd</sup> by Richard Gray, Motion Carried Unanimously.

**BUSINESS ITEMS:**

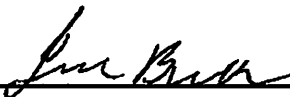
Bruce Brown reviewed some changes/corrections in the Draft 2020 Audit. A motion was made by Bert Mayer to approve the 2020 Financial Audit, 2<sup>nd</sup> by Jim Burk. Motion Carried unanimously.

**NON-AGENDA ITEMS: NONE**

**PUBLIC INPUT:**

Gary Walker adjourned the meeting at 6:50pm

Minutes prepared by Karen Ballard.



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JIM BURK, COMMISSION SECRETARY



### Water Capital Fund Balance

Project ID	Water Projects	Project Status	Total To Date:	Forecast Totals:	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	
21D01	Repl Service Lines	In-Progress	142,524	500,000	20,827	41,667	41,667	41,667	41,667	41,667	41,667	41,667	
21D02	Meter Change Outs (Labor)	In-Progress	16,455	50,000	3,064	4,167	4,167	4,167	4,167	4,167	4,167	4,167	
21D03	Hard Sets (New Service)	In-Progress	16,873	42,000		3,500	3,500	3,500	3,500	3,500	3,500	3,500	
19D04	Water Adjustments HWY 321	In-Progress	355,466	450,000	42,661	45,000	40,000						
17D02	Repl 1935ft 10in PVC Water Main on Lindulake Rd	2021 Budget		120,000								25,000	
21E01	Rehab Hill Top 80k and Bellamy 500K Tanks	In-Progress	4,813	500,000		4,813	250,000	245,187					
<b>Water Capital Forecast</b>													
	Administration - Office equipment	2021 Budget		30,000									
	Water Maintenance Facility	2021 Budget		400,000									
	Water, Wells, and Pumps	2021 Budget	19,289	155,000									
	Taylor 2 Well Pump Replacement						22,715						
	Water - Vehicles and Machinery	2021 Budget	158,405	335,000	14,409								
	Chipper												
	Salvage Value of vehicles and machinery	2021 Budget	(42,401)	(70,000)				(30,000)					
	Water - Meters	2021 Budget	117,919	135,000									
	Meter Boxes and Lids	2021 Budget	14,275	14,275									
<b>Sub-Total</b>						(80,961)	(99,147)	(362,049)	(264,521)	(49,334)	(49,334)	(49,334)	(74,334)

Balance in Capital Improvements:	1,716,244
Balance in Cash Accounts and Investments:	2,466,235
(Accounts Payable):	-84,903
2% Transfer for Capital Improvements:	6,619    6,703    6,673    6,600    6,886    7,104    8,027
Other Income:	
Forecast increase in Cash:	147,785    147,785    147,785    147,785    147,785    147,785    50,000
Balance:	<u>Projected Cash Balance: 4,097,576    4,152,833    3,945,272    3,835,209    3,940,260    4,045,597    4,151,152    4,134,845</u>

Page 6



### Wastewater Capital Fund Balance

Capital Expenditures	Projects	Status	Total To Date	Forecast Total	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22
	I&I (21N01)	In-Progress	24,080	60,000	4,823	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	Grinder Pump Rebuild (21N02)	In-Progress	22,983	30,000	1,996	3,000	3,000	3,000	3,000	3,000	3,000	3,000
	Wastewater Adjustments HWY 321 (19N04)	In-Progress		45,633								
	Repl 2700ft of 15in PVC gravity sewer Fortson Trailer Park (21N03)	2021 Budget	2,700	135,000						45,000	45,000	45,000
	Repl 308ft of gravity sewer West Main to EOL MH882 (21N04)	In-Progress	5,682	15,400		9,732						
	Repl 1591 ft S Polk St MH 720 to MH 174 (21N05)	Complete	60,794	79,550								
	Repl 588 ft of gravity sewer Linden and Madison MH 759 to EOL (21N06)		30,000					15,000	15,000			
	Repl 765 ft of 8 IN PVC Fourth and Elm MH 883 to MH 887 (21N07)	In-Progress	25,126	40,000	25,126	14,874						
	<b>WasteWater Treatment Plant</b>	2021 Budget	9,402	100,000		8,333	8,333	8,333	8,333	8,333	8,333	8,333
	<b>WasteWater Lift Station/Pumps</b>	2021 Budget	30,561	90,000		6,600	6,600	6,600	6,600	6,600	6,600	6,600
	<b>WasteWater Grinder Pumps</b>	2021 Budget	34,817	60,000	3,754	4,134	4,134	4,134	4,134	4,134	4,134	4,134
	<b>Waste - Vehicles and Machinery</b>	2021 Budget	42,156	260,543	1,035							
	Salvage Vehicles											
				<b>Sub-Total</b>		<b>(36,734)</b>	<b>(51,673)</b>	<b>(27,067)</b>	<b>(42,067)</b>	<b>(42,067)</b>	<b>(72,067)</b>	<b>(72,067)</b>

**Capital Expenditures**

Balance in Capital Improvements:	496,760											
Balance in Cash Accounts and Investments:	3,907,485											
<b>Accounts Payable taken into account in above total:</b>												
2% Transfer for Capital Improvements:		1,896	1,881	1,822	1,931	1,977	2,143	2,318				
Forecast increase in Cash:		20,322	20,322	20,322	20,322	20,322	20,322	20,322				
<b>Projected Cash Balance:</b>		<b>4,404,244</b>	<b>4,374,789</b>	<b>4,369,925</b>	<b>4,350,002</b>	<b>4,330,188</b>	<b>4,280,420</b>	<b>4,230,818</b>	<b>4,163,269</b>			

Page B

TAB 2

**Cabot WaterWorks**  
Statement of Net Position  
For the Six Months Ending June 30, 2021

	<u>Total</u>	<u>Water</u>	<u>Wastewater</u>
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash	\$6,373,719.42	\$2,466,234.92	\$3,907,484.50
Cash in Capital Improvement Accounts	2,213,003.31	1,716,243.73	496,759.58
Accounts Receivable, net of allowance for bad debts \$ 14,003	690,958.63	628,701.55	62,257.08
Receivable - FSA	14,329.98	10,924.63	3,405.35
Unbilled Revenue	374,683.21	299,746.57	74,936.64
Inventory	334,020.51	251,814.43	82,206.08
Prepaid Expenses	389,505.54	367,740.10	21,765.44
<b>Total Current Assets</b>	<b><u>10,390,220.60</u></b>	<b><u>5,741,405.93</u></b>	<b><u>4,648,814.67</u></b>
<b>Property, Plant and Equipment</b>			
Building	75,793.25	15,702.25	60,091.00
Administration	236,724.04	212,672.64	24,051.40
Administration - Land	203,265.00	170,742.60	32,522.40
Water	56,308,725.22	56,308,725.22	
Wastewater	31,298,683.49		31,298,683.49
Construction Work in Progress	925,130.04	608,666.41	316,463.63
Storage Ponds	115,845.44		115,845.44
Developer Contributions	18,303,708.33	4,840,786.20	13,462,922.13
Accumulated Depreciation	<u>(34,638,610.60)</u>	<u>(20,121,843.67)</u>	<u>(14,516,766.93)</u>
<b>Total Property, Plant and Equipment</b>	<b><u>72,829,264.21</u></b>	<b><u>42,035,451.65</u></b>	<b><u>30,793,812.56</u></b>
<b>Other Assets</b>			
Deferred Outflows of Resources (Pensions)	<u>530,623.00</u>	<u>373,943.69</u>	<u>156,679.31</u>
<b>Total Other Assets</b>	<b><u>530,623.00</u></b>	<b><u>373,943.69</u></b>	<b><u>156,679.31</u></b>
Interdepartmental Adjustment	(2,769,916.00)	(2,675,612.68)	(94,303.32)
<b>Total Assets</b>	<b><u><u>\$80,980,191.81</u></u></b>	<b><u><u>\$45,475,188.59</u></u></b>	<b><u><u>\$35,505,003.22</u></u></b>

**Cabot WaterWorks**  
Statement of Net Position  
For the Six Months Ending June 30, 2021

	Total	Water	Wastewater
<b>LIABILITIES AND NET POSITION</b>			
<b>Current Liabilities</b>			
Accounts Payable	\$140,995.92	\$84,902.81	\$56,093.11
Payable - Sanitation Fees	150,488.03	150,488.03	
Customer Refunds	196.79	196.79	
Sales Tax Payable	22,245.15	22,245.15	
Accrued expense	44,122.39	41,517.85	2,604.54
Payroll Taxes Payable	10,038.34	7,029.53	3,008.81
Withholdings Payable	(4,960.68)	(3,086.23)	(1,874.45)
Garnishments	(85.00)	(85.00)	
Accrued Payroll	37,771.87	26,617.80	11,154.07
Accrued PTO	135,782.92	95,048.02	40,734.90
Accrued Interest	38,603.43		38,603.43
<b>Total Current Liabilities</b>	<b>575,199.16</b>	<b>424,874.75</b>	<b>150,324.41</b>
<b>Noncurrent Liabilities</b>			
Note payable - ANRC #1	2,559,143.09	2,559,143.09	
Note payable - ANRC #2	3,951,783.13	3,951,783.13	
Bonds Payable	104,001.00		104,001.00
Accrued sludge removal	244,348.02		244,348.02
Customer Meter Deposits	839,282.74	839,282.74	
Net Pension Liability	2,406,557.00	1,652,124.19	754,432.81
<b>Total Noncurrent Liabilities</b>	<b>10,105,114.98</b>	<b>9,002,333.15</b>	<b>1,102,781.83</b>
<b>Deferred Inflow of Resources</b>			
Pensions	74,873.00	15,821.70	59,051.30
<b>Net Position</b>			
Developer Contributions	21,997,201.33	6,793,866.25	15,203,335.08
Contributed Capital	15,539,482.45	1,504,788.34	14,034,694.11
Net investment in capital assets	18,124,449.00	14,022,566.30	4,101,882.70
Restricted Net Position	1,256,525.00	1,091,638.16	164,886.84
Current Unrestricted Net Position	(104,252.81)	295,810.83	(400,063.64)
Unrestricted Net Position	13,411,599.70	12,323,489.11	1,088,110.59
<b>Total Net Position</b>	<b>70,225,004.67</b>	<b>36,032,158.99</b>	<b>34,192,845.68</b>
<b>Total Liabilities and Net Position</b>	<b>\$80,980,191.81</b>	<b>\$45,475,188.59</b>	<b>\$35,505,003.22</b>

Cabot WaterWorks  
Supplementary Statement of Revenues, Expenses, and Statement of Net Position  
For the Six Months Ending June 30, 2021

	Consolidated		Water		Wastewater		Administrative	
	Current	YTD	Current	YTD	Current	YTD	Current	YTD
<b>Revenue</b>								
Water	\$382,268.68	\$2,194,508.49	\$382,268.68	\$2,194,508.49				
Wastewater	105,507.34	610,139.63			105,507.34	610,139.63		
Fees - service connection	225.00	19,845.00	225.00	18,020.00		1,825.00		
Fees - disconnection	2,325.00	16,805.00	1,860.00	13,444.00	465.00	3,361.00		
Fees - late charges	9,919.88	54,291.25	7,935.91	43,433.01	1,983.97	10,858.24		
Return checks & fees	360.00	2,080.00	288.00	1,664.00	72.00	416.00		
Miscellaneous	1,700.00	13,907.00	1,400.00	10,007.00	300.00	3,900.00		
EPAC fees billed	4,140.00	24,733.60	4,140.00	24,733.60				
EPAC fees paid	(4,112.00)	(24,672.00)	(4,112.00)	(24,672.00)				
Sanitation fees billed	157,009.99	939,139.87	157,009.99	939,139.87				
Sanitation fees paid	(157,950.42)	(924,336.85)	(157,950.42)	(924,336.85)				
<b>Total Revenue</b>	<b>501,393.47</b>	<b>2,926,440.99</b>	<b>393,065.16</b>	<b>2,295,941.12</b>	<b>108,328.31</b>	<b>630,499.87</b>		
<b>Operations and Maintenance</b>								
Power	32,870.51	163,449.23	17,044.89	79,404.28	15,825.62	84,044.95		
Labor	96,575.14	641,361.47	63,742.55	424,576.65	32,832.59	216,784.82		
Capitalized Labor Cost	(50,498.00)	(295,602.95)	(28,414.62)	(181,324.49)	(22,083.38)	(114,278.46)		
Payroll taxes	7,164.01	48,884.26	4,933.63	34,343.29	2,230.38	14,540.97		
Retirement	14,837.15	96,780.45	10,282.26	66,976.92	4,554.89	29,803.53		
Insurance - workers comp	1,974.63	11,847.78	1,434.41	8,606.47	540.22	3,241.31		
Insurance - health	11,174.20	70,944.83	7,370.04	47,730.67	3,804.16	23,214.16		
Outside labor	985.96	8,522.01	65.40	1,320.96	920.56	7,201.05		
Lab fees & supplies	3,776.46	15,956.75	981.46	3,325.93	2,795.00	12,630.82		
Chemicals	1,373.88	7,139.54	1,373.88	7,139.54				
Materials & supplies	2,706.75	73,296.25	1,300.54	23,425.85	1,406.21	49,870.40		
Grinder Pump Repairs	2,321.13	16,004.79			2,321.13	16,004.79		
Street repairs		11,310.00		6,060.00		5,250.00		
Small tools	7,418.02	19,113.79	5,427.36	9,844.26	1,990.66	9,269.53		
Safety supplies	231.78	3,119.92	170.33	1,163.84	61.45	1,956.08		
Equipment rental		701.96		701.96				
Purchased water	25,527.49	132,906.74	25,527.49	132,906.74				
Licenses/permits/fees		400.00		100.00		300.00		
R & M - field vehicles	11,315.55	49,040.55	5,329.03	32,861.45	5,986.52	16,179.10		
R & M - field equipment	821.04	9,139.03	296.23	2,953.33	524.81	6,185.70		
Fuel - field	6,653.84	37,714.37	5,079.71	25,728.13	1,574.13	11,986.24		
Insurance - vehicles & equ	2,125.26	12,751.56	1,123.95	6,743.70	1,001.31	6,007.86		
Insurance - property	3,046.05	18,026.30	1,604.47	9,376.82	1,441.58	8,649.48		
Public safety	23,154.30	133,154.30	23,154.30	133,154.30				
<b>Total Operations and Maint</b>	<b>205,555.15</b>	<b>1,285,962.93</b>	<b>147,827.31</b>	<b>877,120.60</b>	<b>57,727.84</b>	<b>408,842.33</b>		
<b>General and Administrative</b>								
Dues & subscriptions	288.23	15,855.11		9,341.00			288.23	6,614.11
Education & seminars		1,255.00		150.00		99.00		1,006.00
Employee recognition	424.43	1,842.63		139.19	44.07	756.04	380.36	947.40
Fuel - admin	414.85	2,282.67					414.85	2,282.67
Insurance - admin vehicle	89.18	535.08					89.18	535.08
Interest expense	1,663.98	37,273.17		35,609.19	1,663.98	1,663.98		
Licenses & permits	355.00	407.97	175.00	175.00	120.00	172.97	60.00	60.00
Locator/One call expenses	445.85	2,422.40					445.85	2,422.40
Medical expenses		69.00						69.00
New hire expense	869.21	1,807.93					869.21	1,807.93
Office expense	1,988.89	11,073.34	262.85	1,627.26	102.93	135.80	1,623.11	9,310.28
Postage & delivery	3,263.79	24,545.07	3,191.05	23,237.88		10.44	72.74	1,296.75
Printing & reproduction		356.81		356.81				
Professional fees - audit	7,475.00	14,950.00					7,475.00	14,950.00
Professional fees - accounting		810.00						810.00
Professional fees - legal	1,538.25	10,477.28					1,538.25	10,477.28
Public relations		976.00				976.00		
Public notification		155.93						155.93
Rent - building	3,325.00	19,950.00	1,862.50	11,175.00			1,462.50	8,775.00
R & M - office	219.00	1,335.49		76.24			219.00	1,259.25
R & M - building		255.65		153.96		101.69		
R & M - admin vehicles		(2,792.16)						(2,792.16)
Salaries - administration	44,403.30	254,140.68	(1,046.80)				45,450.10	254,140.68
Taxes - payroll	2,806.33	17,938.07					2,806.33	17,938.07
Retirement	5,966.73	36,057.48					5,966.73	36,057.48
Insurance - workers comp	55.82	334.92					55.82	334.92
Insurance - health	3,842.48	24,015.50					3,842.48	24,015.50
Insurance - life	1,227.31	7,383.09					1,227.31	7,383.09
Travel		18.00		18.00				
Uniforms and PPE	2,085.64	11,171.08	529.18	4,364.65	1,506.00	6,605.45	50.46	200.98
Utilities - electric and gas	131.50	1,032.39	131.50	1,032.39				
Utilities - other	203.46	1,869.59	112.62	1,004.22	90.84	865.37		
Utilities - telephone	1,081.97	6,511.11	646.35	3,899.07	354.94	2,122.13	80.68	489.91
Utilities - cellular	1,028.16	6,223.64	604.92	3,719.64	169.76	983.06	253.48	1,520.94
G & A allocation			59,737.34	321,654.80	14,934.33	80,413.69	(74,671.67)	(402,068.49)
<b>Total General and Administr</b>	<b>85,193.36</b>	<b>512,539.92</b>	<b>66,206.51</b>	<b>417,634.30</b>	<b>18,986.85</b>	<b>94,905.62</b>		
<b>Other Income and Expense</b>								
Interest income	3,151.15	19,704.82	2,258.42	14,142.09	892.73	5,562.73		
Antenna lease	1,712.24	33,134.86	1,712.24	33,134.86				
Other income	4,621.11	12,974.69	3,954.17	11,730.83	666.94	1,243.86		

Cabot WaterWorks  
 Supplementary Statement of Revenues, Expenses, and Statement of Net Position  
 For the Six Months Ending June 30, 2021

	Consolidated		Water		Wastewater		Administrative	
	Current	YTD	Current	YTD	Current	YTD	Current	YTD
Sales tax discounts	\$1,009.00	\$9,956.75	\$1,009.00	\$9,138.00		\$818.75		
Gain (loss) sale/disposition	3,592.27	57,099.97	(1,937.71)	39,054.99	5,529.98	18,044.98		
<b>Total Other Income and Exp</b>	<b>14,085.77</b>	<b>132,871.09</b>	<b>6,996.12</b>	<b>107,200.77</b>	<b>7,089.65</b>	<b>25,670.32</b>		
<b>Increase(decrease) in Net Ass</b>	<b>224,730.73</b>	<b>1,260,809.23</b>	<b>186,027.46</b>	<b>1,108,386.99</b>	<b>38,703.27</b>	<b>152,422.24</b>		
Depreciation expense	224,141.32	1,365,062.04	131,360.20	812,576.16	92,781.12	552,485.88		
<b>Increase(decrease) in Net Ass</b>	<b>\$589.41</b>	<b>(\$104,252.81)</b>	<b>\$54,667.26</b>	<b>\$295,810.83</b>	<b>(\$54,077.85)</b>	<b>(\$400,063.64)</b>		

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**Cabot Waterworks**  
Budget vs Actual - Water  
For the Six Months Ending June 30, 2021

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
<b>Revenue</b>									
Water	\$382,268.68	\$418,392.00	(\$36,123.32)	\$2,178,819.68	1%	\$2,194,508.49	\$2,277,912.00	(\$83,403.51)	(4%)
Fees - service connection	225.00	3,870.00	(3,645.00)	12,525.00	44%	18,020.00	20,640.00	(2,620.00)	(13%)
Fees - disconnection	1,860.00	1,953.00	(93.00)	3,740.00	259%	13,444.00	10,416.00	3,028.00	29%
Fees - late charges	7,935.91	9,441.00	(1,505.09)	46,724.63	(7%)	43,433.01	50,352.00	(6,918.99)	(14%)
Return checks & fees	288.00	450.00	(162.00)	1,536.00	8%	1,664.00	2,400.00	(736.00)	(31%)
Miscellaneous	1,400.00	1,629.00	(229.00)	8,186.93	22%	10,007.00	8,688.00	1,319.00	15%
EPAC fees billed	4,140.00	4,100.00	40.00	24,545.60	1%	24,733.60	24,600.00	133.60	1%
EPAC fees paid	(4,112.00)	(4,100.00)	(12.00)	(23,222.75)	6%	(24,672.00)	(24,600.00)	(72.00)	0%
Sanitation fees billed	157,009.99	154,050.00	2,959.99	925,410.44	1%	939,139.87	924,300.00	14,839.87	2%
Sanitation fees paid	(157,950.42)	(154,050.00)	(3,900.42)	(914,810.95)	1%	(924,336.85)	(924,300.00)	(36.85)	0%
<b>Total Revenue</b>	<b>393,065.16</b>	<b>435,735.00</b>	<b>(42,669.84)</b>	<b>2,263,454.58</b>	<b>1%</b>	<b>2,295,941.12</b>	<b>2,370,408.00</b>	<b>(74,466.88)</b>	<b>(3%)</b>
<b>Operations and Maintenance</b>									
Power	17,044.89	12,916.67	4,128.22	69,431.53	14%	79,404.28	77,500.02	1,904.26	2%
Labor	63,742.55	78,534.36	(14,791.81)	426,224.06	0%	424,576.65	489,189.36	(64,612.71)	(13%)
Capitalized Labor Cost	(28,414.62)	(25,000.00)	(3,414.62)	(135,682.56)	34%	(181,324.49)	(150,000.00)	(31,324.49)	21%
Payroll taxes	4,933.63	6,260.85	(1,327.22)	36,158.86	(5%)	34,343.29	39,000.81	(4,657.52)	(12%)
Retirement	10,282.26	12,858.74	(2,576.48)	72,815.96	(8%)	66,976.92	77,152.44	(10,175.52)	(13%)
Insurance - workers comp	1,434.41	1,479.37	(44.96)	6,296.17	37%	8,606.47	8,336.72	269.75	3%
Insurance - health	7,370.04	12,568.08	(5,198.04)	53,516.93	(11%)	47,730.67	75,408.48	(27,677.81)	(37%)
Outside labor	65.40	1,085.08	(1,019.68)	4,329.21	(69%)	1,320.96	6,510.48	(5,189.52)	(80%)
Lab fees & supplies	981.46	816.67	164.79	4,609.43	(28%)	3,325.93	4,900.02	(1,574.09)	(32%)
Chemicals	1,373.88	1,666.67	(292.79)	6,952.30	3%	7,139.54	10,000.02	(2,860.48)	(29%)
Materials & supplies	1,300.54	7,866.67	(6,566.13)	37,231.15	(37%)	23,425.85	47,200.02	(23,774.17)	(50%)
Street repairs	2,916.67	2,916.67	0.00	4,020.00	51%	6,060.00	17,500.02	(11,440.02)	(65%)
Small tools	5,427.36	1,466.66	3,960.70	7,456.78	32%	9,844.26	8,799.96	1,044.30	12%
Safety supplies	170.33	700.00	(529.67)	2,122.44	(45%)	1,163.84	4,200.00	(3,036.16)	(72%)
Equipment rental		516.67	(516.67)		0%	701.96	3,100.02	(2,398.06)	(77%)
Purchased water	25,527.49	24,000.00	1,527.49	130,111.99	2%	132,906.74	144,000.00	(11,093.26)	(8%)
Licenses/permits/fees		66.67	(66.67)	120.00	(17%)	100.00	400.02	(300.02)	(75%)
R & M - plant		166.67	(166.67)	761.57	(100%)		1,000.02	(1,000.02)	(100%)
R & M - field vehicles	5,329.03	3,683.34	1,645.69	21,027.01	56%	32,861.45	22,100.04	10,761.41	49%
R & M - field equipment	296.23	866.67	(570.44)	3,348.42	(12%)	2,953.33	5,200.02	(2,246.69)	(43%)
Fuel - field	5,079.71	4,000.01	1,079.70	17,645.89	46%	25,728.13	24,000.06	1,728.07	7%
Insurance - vehicles & equipment	1,123.95	1,350.00	(226.05)	5,674.26	19%	6,743.70	8,100.00	(1,356.30)	(17%)
Insurance - property	1,604.47	1,508.24	96.23	8,828.12	6%	9,376.82	9,049.44	327.38	4%
Public safety	23,154.30	22,276.67	877.63	132,000.00	1%	133,154.30	133,660.02	(505.72)	0%
<b>Total Operations and maintenance</b>	<b>147,827.31</b>	<b>174,571.43</b>	<b>(26,744.12)</b>	<b>914,999.52</b>	<b>(4%)</b>	<b>877,120.60</b>	<b>1,066,307.99</b>	<b>(189,187.39)</b>	<b>(18%)</b>
<b>General and Administrative</b>									
Bad debt		1,750.00	(1,750.00)		0%		10,500.00	(10,500.00)	(100%)
Dues & subscriptions		1,638.34	(1,638.34)	8,847.63	4%	9,241.00	9,830.04	(589.04)	(6%)
Education & seminars		158.34	(158.34)	50.00	200%	150.00	950.04	(800.04)	(84%)
Employee recognition		125.00	(125.00)	96.09	45%	139.19	750.00	(610.81)	(81%)
Interest expense		19,144.17	(19,144.17)	118,011.04	(70%)	35,609.19	114,865.02	(79,255.83)	(69%)
Licenses and permits	175.00	108.34	66.66	264.00	(34%)	175.00	650.04	(475.04)	(73%)
Office expenses	262.85	675.00	(412.15)	3,145.68	(48%)	1,627.26	4,050.00	(2,422.74)	(60%)
Postage & delivery	3,191.05	4,325.00	(1,133.95)	19,052.10	22%	23,237.88	25,950.00	(2,712.12)	(10%)
Printing & reproduction		500.00	(500.00)	3,834.89	(91%)	356.81	3,000.00	(2,643.19)	(88%)
Professional fees - well monitoring		516.67	(516.67)		0%		3,100.02	(3,100.02)	(100%)
Public relations (Customer Damages)		291.66	(291.66)	2,359.33	(100%)		1,749.96	(1,749.96)	(100%)
Public Notification		41.67	(41.67)		0%		250.02	(250.02)	(100%)
Rent - building	1,862.50	1,866.67	(4.17)	11,175.00	0%	11,175.00	11,200.02	(25.02)	0%
R & M - office		36.67	(36.67)		0%		76.24	(143.78)	(65%)
R & M - building		108.33	(108.33)	791.63	(81%)	153.96	649.98	(496.02)	(76%)
Salaries - administration	(1,046.80)		(1,046.80)		0%				0%
Travel		49.99	(49.99)	338.50	(95%)	18.00	299.94	(281.94)	(94%)
Uniforms and PPE	529.18	791.68	(262.50)	4,810.23	(9%)	4,364.65	4,750.08	(385.43)	(8%)
Utilities - electric and gas	131.50	200.00	(68.50)	1,016.09	2%	1,032.39	1,200.00	(167.61)	(14%)
Utilities - other	112.62	250.00	(137.38)	1,614.71	(38%)	1,004.22	1,500.00	(495.78)	(33%)
Utilities - telephone	646.35	683.33	(36.98)	4,204.12	(7%)	3,899.07	4,099.98	(200.91)	(5%)
Utilities - cellular	604.92	1,013.33	(408.41)	4,662.33	(20%)	3,719.64	6,079.98	(2,360.34)	(39%)
Penalties and fines		25.00	(25.00)		0%		150.00	(150.00)	(100%)
G & A allocations	59,737.34	67,909.28	(8,171.94)	326,654.86	(2%)	321,654.80	377,455.68	(55,800.88)	(15%)
<b>Total General and Administrative</b>	<b>66,206.51</b>	<b>102,208.47</b>	<b>(36,001.96)</b>	<b>510,928.33</b>	<b>(18%)</b>	<b>417,634.30</b>	<b>583,250.82</b>	<b>(165,616.52)</b>	<b>(28%)</b>
<b>Other Income and Expense</b>									
Interest Income	2,258.42	2,766.67	(508.25)	32,383.29	(56%)	14,142.09	16,600.02	(2,457.93)	(15%)
Antenna lease	1,712.24	32,238.02	(30,525.78)	56,326.39	(41%)	33,134.86	65,257.57	(32,122.71)	(49%)
Sales tax discounts	1,009.00	2,000.00	(991.00)	12,306.02	(26%)	9,138.00	12,000.00	(2,862.00)	(24%)
Other income	3,954.17	1,666.67	2,287.50	10,865.29	8%	11,730.83	10,000.02	1,730.81	17%
Gain (loss) sale/disposition of assets	(1,937.71)		(1,937.71)	16,808.04	132%	39,054.99		39,054.99	0%
<b>Total Other Income and Expense</b>	<b>6,996.12</b>	<b>38,671.36</b>	<b>(31,675.24)</b>	<b>128,689.03</b>	<b>(17%)</b>	<b>107,200.77</b>	<b>103,857.61</b>	<b>3,343.16</b>	<b>3%</b>
<b>Increase (decrease) in Net Assets</b>	<b>186,027.46</b>	<b>197,626.46</b>	<b>(11,599.00)</b>	<b>966,215.76</b>	<b>15%</b>	<b>1,108,386.99</b>	<b>824,706.80</b>	<b>283,680.19</b>	<b>34%</b>
Depreciation expense	131,360.20		131,360.20	756,763.08	7%	812,576.16		812,576.16	0%
<b>Increase (decrease) in Net Assets</b>	<b>54,667.26</b>	<b>197,626.46</b>	<b>(142,959.20)</b>	<b>209,452.68</b>	<b>41%</b>	<b>295,810.83</b>	<b>824,706.80</b>	<b>(528,895.97)</b>	<b>(64%)</b>

**Cabot Waterworks**  
Budget vs Actual - Wastewater  
For the Six Months Ending June 30, 2021

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
<b>Revenue</b>									
Wastewater	\$105,507.34	\$112,941.00	(\$7,433.66)	\$605,229.29	1%	\$610,139.63	\$602,352.00	\$7,787.63	1%
Fees - service connection		972.00	(972.00)	4,125.00	(56%)	1,825.00	5,184.00	(3,359.00)	(65%)
Fees - disconnection	465.00	486.00	(21.00)	935.00	259%	3,361.00	2,592.00	769.00	30%
Fees - late charges	1,983.97	2,358.00	(374.03)	11,681.16	(7%)	10,858.24	12,576.00	(1,717.76)	(14%)
Return checks & fees	72.00	108.00	(36.00)	384.00	8%	416.00	576.00	(160.00)	(28%)
Miscellaneous	300.00	864.00	(564.00)	3,500.00	11%	3,900.00	4,608.00	(708.00)	(15%)
<b>Total Revenue</b>	<b>108,328.31</b>	<b>117,729.00</b>	<b>(9,400.69)</b>	<b>625,854.45</b>	<b>1%</b>	<b>630,499.87</b>	<b>627,888.00</b>	<b>2,611.87</b>	<b>0%</b>
<b>Operations and Maintenance</b>									
Power	15,825.62	16,808.33	(982.71)	83,862.83	0%	84,044.95	100,849.98	(16,805.03)	(17%)
Labor	32,832.59	35,095.23	(2,262.64)	202,321.46	7%	216,784.82	219,345.19	(2,560.37)	(1%)
Capitalized Labor Cost	(22,083.38)	(25,000.00)	2,916.62	(213,147.23)	(46%)	(114,278.46)	(150,000.00)	35,721.54	(24%)
Payroll taxes	2,230.38	2,407.08	(176.70)	9,826.29	48%	14,540.97	15,044.24	(503.27)	(3%)
Retirement	4,554.89	5,013.92	(459.03)	20,032.15	49%	29,803.53	30,083.52	(279.99)	(1%)
Insurance - workers comp	540.22	472.54	67.68	6,272.39	(48%)	3,241.31	3,648.72	(407.41)	(11%)
Insurance - health	3,804.16	5,238.42	(1,434.26)	16,369.85	42%	23,214.16	31,430.52	(8,216.36)	(26%)
Outside labor	920.56	2,800.00	(1,879.44)	4,870.97	48%	7,201.05	16,800.00	(9,598.95)	(57%)
Lab fees & supplies	2,795.00	2,583.33	211.67	12,255.00	3%	12,630.82	15,499.98	(2,869.16)	(19%)
Chemicals		1,858.33	(1,858.33)	570.00	(100%)		11,149.98	(11,149.98)	(100%)
Materials & supplies	1,406.21	4,750.01	(3,343.80)	30,492.12	64%	49,870.40	28,500.06	21,370.34	75%
Grinder Pump Repairs	2,321.13	2,750.00	(428.87)	8,636.02	85%	16,004.79	16,500.00	(495.21)	(3%)
Street repairs		850.00	(850.00)	1,140.00	361%	5,250.00	5,100.00	150.00	3%
Small tools	1,990.66	816.67	1,173.99	6,943.20	34%	9,269.53	4,900.02	4,369.51	89%
Safety supplies	61.45	375.00	(313.55)	357.20	448%	1,956.08	2,250.00	(293.92)	(13%)
Equipment rental		83.33	(83.33)	143.65	(100%)		499.98	(499.98)	(100%)
Licenses/permits/fees		850.00	(850.00)		0%	300.00	5,100.00	(4,800.00)	(94%)
R & M - plant		791.67	(791.67)	117.04	(100%)		4,750.02	(4,750.02)	(100%)
R & M - field vehicles	5,986.52	3,025.00	2,961.52	16,876.05	(4%)	16,179.10	18,150.00	(1,970.90)	(11%)
R & M - field equipment	524.81	1,591.67	(1,066.86)	9,010.26	(31%)	6,185.76	9,550.02	(3,364.26)	(35%)
Fuel - field	1,574.13	2,108.34	(534.21)	8,004.38	50%	11,986.24	12,650.04	(663.80)	(5%)
Insurance - vehicles & equipment	1,001.31	1,083.34	(82.03)	5,067.35	15%	6,007.86	6,500.04	(492.18)	(8%)
Insurance - property	1,441.58	1,441.59	(0.01)	8,233.68	8%	8,649.48	8,649.54	(0.06)	0%
<b>Total Operations and maintenance</b>	<b>57,727.84</b>	<b>67,793.80</b>	<b>(10,065.96)</b>	<b>238,254.66</b>	<b>72%</b>	<b>408,842.33</b>	<b>416,951.85</b>	<b>(8,109.52)</b>	<b>(2%)</b>
<b>General and Administrative</b>									
Amortization				3,791.02	(100%)				0%
Bad debt		425.00	(425.00)		0%		2,550.00	(2,550.00)	(100%)
Dues & subscriptions		183.34	(183.34)		0%		1,100.04	(1,100.04)	(100%)
Education & seminars		133.34	(133.34)		0%	99.00	800.04	(701.04)	(88%)
Employee recognition	44.07	50.00	(5.93)	661.38	14%	756.04	300.00	456.04	152%
Interest expense	1,663.98	1,617.17	46.81		0%	1,663.98	3,883.02	(2,219.04)	(57%)
Licenses and permits	120.00	50.01	69.99	(56.00)	(446%)	172.97	300.06	(127.09)	(42%)
Office expenses	102.93	191.66	(88.73)	257.68	(47%)	135.80	1,149.96	(1,014.16)	(88%)
Postage & delivery		58.34	(58.34)	23.68	(56%)	10.44	350.04	(339.60)	(97%)
Public relations (Customer Damages)		250.00	(250.00)	428.00	130%	976.00	1,500.00	(524.00)	(35%)
Public Notification		41.67	(41.67)		0%		250.02	(250.02)	(100%)
R & M - office		25.00	(25.00)		0%		150.00	(150.00)	(100%)
R & M - building		66.67	(66.67)	484.86	(79%)	101.69	400.02	(298.33)	(75%)
Travel		33.33	(33.33)		0%		199.98	(199.98)	(100%)
Uniforms and PPE	1,506.00	533.33	972.67	3,861.51	71%	6,605.45	3,199.98	3,405.47	106%
Utilities - other	90.84	416.67	(325.83)	2,715.92	(68%)	865.37	2,500.02	(1,634.65)	(65%)
Utilities - telephone	354.94	375.00	(20.06)	1,980.02	7%	2,122.13	2,250.00	(127.87)	(6%)
Utilities - cellular	169.76	343.75	(173.99)	821.15	20%	983.06	2,062.50	(1,079.44)	(52%)
Penalties and fines		25.00	(25.00)		0%		150.00	(150.00)	(100%)
G & A allocations	14,934.33		14,934.33	81,663.62	(2%)	80,413.69	77,386.60	3,027.09	4%
<b>Total General and Administrative</b>	<b>18,986.85</b>	<b>4,819.28</b>	<b>14,167.57</b>	<b>96,635.84</b>	<b>(2%)</b>	<b>94,905.62</b>	<b>100,482.28</b>	<b>(5,576.66)</b>	<b>(6%)</b>
<b>Other Income and Expense</b>									
Interest Income	892.73	1,050.00	(157.27)	18,979.75	(71%)	5,562.73	6,300.00	(737.27)	(12%)
Sales tax discounts		270.42	(270.42)	1,635.76	(50%)	818.75	1,622.52	(803.77)	(50%)
Other income	666.94	1,000.00	(333.06)	23,525.69	(95%)	1,243.86	6,000.00	(4,756.14)	(79%)
Gain (loss) sale/disposition of assets	5,529.98		5,529.98		0%	18,044.98		18,044.98	0%
<b>Total Other Income and Expense</b>	<b>7,089.65</b>	<b>2,320.42</b>	<b>4,769.23</b>	<b>44,141.20</b>	<b>(42%)</b>	<b>25,670.32</b>	<b>13,922.52</b>	<b>11,747.80</b>	<b>84%</b>
<b>Increase (decrease) in Net Assets</b>	<b>38,703.27</b>	<b>47,436.34</b>	<b>(8,733.07)</b>	<b>335,105.15</b>	<b>(55%)</b>	<b>152,422.24</b>	<b>124,376.39</b>	<b>28,045.85</b>	<b>23%</b>
Depreciation expense	92,781.12		92,781.12	530,437.98	4%	552,485.88		552,485.88	0%
<b>Increase (decrease) in Net Assets</b>	<b>(54,077.85)</b>	<b>47,436.34</b>	<b>(101,514.19)</b>	<b>(195,332.83)</b>	<b>105%</b>	<b>(400,063.64)</b>	<b>124,376.39</b>	<b>(524,440.03)</b>	<b>(422%)</b>

**Cabot Waterworks**  
 Budget vs Actual - Admin  
 For the Six Months Ending June 30, 2021

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
<b>Revenue</b>									
<b>Operations and Maintenance</b>									
<b>General and Administrative</b>									
Contracted services		\$83.33	(\$83.33)	\$97.50	(100%)		\$499.98	(\$499.98)	(100%)
Dues & subscriptions	288.23	2,333.33	(2,045.10)	5,735.55	15%	6,614.11	13,999.98	(7,385.87)	(53%)
Education & seminars		458.33	(458.33)	1,143.55	(12%)	1,006.00	2,749.98	(1,743.98)	(63%)
Employee recognition	380.36	66.67	313.69	142.02	567%	947.40	400.02	547.38	137%
Fuel - admin	414.85	608.33	(193.48)	1,866.52	22%	2,282.67	3,649.98	(1,367.31)	(37%)
Insurance - admin vehicles	89.18	83.33	5.85	426.60	25%	535.08	499.98	35.10	7%
Licenses and permits	60.00	41.67	18.33	50.00	20%	60.00	250.02	(190.02)	(76%)
Locator expenses/One call expenses	445.85	616.67	(170.82)	3,477.91	(30%)	2,422.40	3,700.02	(1,277.62)	(35%)
Medical expenses		400.00	(400.00)	705.69	(90%)	69.00	2,400.00	(2,331.00)	(97%)
New Hire Expense	869.21	833.33	35.88	3,745.34	(52%)	1,807.93	4,999.98	(3,192.05)	(64%)
Office expenses	1,623.11	1,666.67	(43.56)	10,033.99	(7%)	9,310.28	10,000.02	(689.74)	(7%)
Postage & delivery	72.74	125.00	(52.26)	552.97	135%	1,296.75	750.00	546.75	73%
Printing & reproduction		75.00	(75.00)		0%		450.00	(450.00)	(100%)
Professional fees - audit	7,475.00	8,750.00	(1,275.00)	13,750.00	9%	14,950.00	15,000.00	(50.00)	0%
Professional fees - accounting		250.00	(250.00)		0%	810.00	1,500.00	(690.00)	(46%)
Professional fees - legal	1,538.25	3,750.00	(2,211.75)	13,318.43	(21%)	10,477.28	22,500.00	(12,022.72)	(53%)
Public relations (Customer Damages)		166.67	(166.67)		0%		1,000.02	(1,000.02)	(100%)
Public Notification		166.67	(166.67)	815.95	(81%)	155.93	1,000.02	(844.09)	(84%)
Rent - building	1,462.50	1,466.67	(4.17)	8,775.00	0%	8,775.00	8,800.02	(25.02)	0%
R & M - office	219.00	291.67	(72.67)	2,246.92	(44%)	1,259.25	1,750.02	(490.77)	(28%)
R & M - building		41.67	(41.67)	18.75	(100%)		250.02	(250.02)	(100%)
R & M - admin vehicles		350.00	(350.00)	160.22	(1,843%)	(2,792.16)	2,100.00	(4,892.16)	(233%)
Salaries - administration	45,450.10	44,715.75	734.35	251,894.73	1%	254,140.68	268,294.50	(14,153.82)	(5%)
Taxes - payroll	2,806.33	3,511.75	(705.42)	18,265.93	(2%)	17,938.07	21,070.50	(3,132.43)	(15%)
Retirement	5,966.73	6,850.42	(883.69)	35,428.61	2%	36,057.48	41,102.52	(5,045.04)	(12%)
Insurance - workers comp	55.82	49.83	5.99	298.93	12%	334.02	298.98	35.04	12%
Insurance - health	3,842.48	4,481.25	(638.77)	24,976.12	(4%)	24,015.36	26,887.50	(2,872.00)	(11%)
Insurance - life and disability	1,227.31	1,735.92	(508.61)	7,819.75	(6%)	7,383.09	10,415.52	(3,032.43)	(29%)
Travel		333.33	(333.33)	51.37	(100%)		1,999.98	(1,999.98)	(100%)
Uniforms and PPE	50.46	41.67	8.79	36.14	456%	200.98	250.02	(49.04)	(20%)
Utilities - telephone	80.68	125.00	(44.32)	456.59	7%	489.91	750.00	(260.09)	(35%)
Utilities - cellular	253.48	375.00	(121.52)	1,969.20	(23%)	1,520.94	2,250.00	(729.06)	(32%)
Penalties and fines		41.67	(41.67)	88.20	(100%)		250.02	(250.02)	(100%)
G & A allocations	(74,671.67)	(84,886.60)	10,214.93	(408,318.48)	(2%)	(402,068.49)	(471,819.60)	69,751.11	(15%)
<b>Other Income and Expense</b>									

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### Cabot WaterWorks Bid Tab

Tank Painting and Rehab 80,000 Gallon Standpipe, Pride Gap Rd. 500,000 Gallon Elevated Tank, Bellamy St.			Utility Service Co.	Cunningham Sandblasting & Painting	Maguire Iron Inc.	Tank Pro Inc	Worldwide Industries Corp	Viking Industrial Painting	Classic Protective Coatings	Leher Painting Inc
Item No.	Description	Quantity	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
1	Mobilization, Demobilization, Bonds, Insurance	Lump Sum	\$ 22,900.00	\$ 27,000.00	\$ 5,000.00	\$ 8,000.00	\$ 16,000.00	\$ 15,000.00	\$ 26,600.00	\$ 30,777.00
2	Containment for both tanks	Lump Sum	\$ 113,500.00	\$ 135,000.00	\$ 114,000.00	\$ 78,000.00	\$ 150,000.00	\$ 169,000.00	\$ 110,000.00	\$ 125,000.00
3	Blast and Paint Exterior of 80,000 Gallon Standpipe	Lump Sum	\$ 30,500.00	\$ 35,700.00	\$ 35,000.00	\$ 29,782.00	\$ 32,600.00	\$ 36,500.00	\$ 75,350.00	\$ 40,000.00
4	Blast and Paint Interior of 80,000 Gallon Standpipe	Lump Sum	\$ 29,700.00	\$ 32,500.00	\$ 42,650.00	\$ 60,000.00	\$ 37,700.00	\$ 41,500.00	\$ 56,900.00	\$ 40,000.00
5	Repairs 80,000 Gallon Standpipe	Lump Sum	\$ 11,100.00	\$ 5,800.00	\$ 11,500.00	\$ 24,000.00	\$ 44,600.00	\$ 15,250.00	\$ 12,800.00	\$ 5,000.00
6	Mixing System 80,000 Gallon Standpipe	Lump Sum	No Bid	No Bid	No Bid	No Bid	No Bid	No Bid	No Bid	<del>\$ 30,000.00</del>
7	Telecommunications Corral 80,000 Gallon Standpipe	Lump Sum	\$ 15,900.00	\$ 15,000.00	\$ 20,000.00	\$ 12,000.00	\$ 14,500.00	\$ 20,000.00	\$ 16,200.00	\$ 35,000.00
8	Blast and Paint Exterior of 500,000 Gallon Elevated Tank	Lump Sum	\$ 111,300.00	\$ 176,000.00	\$ 160,000.00	\$ 167,961.00	\$ 156,800.00	\$ 171,500.00	\$ 176,000.00	\$ 175,000.00
9	Blast and Paint Interior of 500,000 Gallon Elevated Tank	Lump Sum	\$ 70,600.00	\$ 81,300.00	\$ 95,400.00	\$ 125,000.00	\$ 82,400.00	\$ 101,000.00	\$ 99,825.00	\$ 90,000.00
10	Repairs 500,000 Gallon Elevated Tank	Lump Sum	\$ 16,300.00	\$ 8,800.00	\$ 12,250.00	\$ 25,000.00	\$ 34,600.00	\$ 25,750.00	\$ 28,700.00	\$ 10,000.00
11	Mixing System 500,000 Gallon Elevated Tank	Lump Sum	No Bid	No Bid	No Bid	No Bid	No Bid	No Bid	No Bid	<del>\$ 80,000.00</del>
12	Telecommunications Corral 500,000 Gallon Elevated Tank	Lump Sum	\$ 18,900.00	\$ 20,000.00	\$ 25,000.00	\$ 12,000.00	\$ 14,500.00	\$ 25,000.00	\$ 21,300.00	\$ 40,000.00
13	Disinfection for Both Tanks	Lump Sum	\$ 4,000.00	\$ 2,000.00	\$ 2,000.00	\$ 500.00	\$ 4,500.00	\$ 2,000.00	\$ 2,000.00	\$ 5,000.00
14	Paint Cabot Panther LOGO on 500,000 Gallon Elevated Tank	Lump Sum	\$ 12,400.00	\$ 7,500.00	\$ 24,000.00	\$ 5,000.00	\$ 22,840.00	\$ 10,000.00	\$ 8,100.00	\$ 20,000.00
<b>Total Bid</b>			<b>\$ 457,100.00</b>	<b>\$ 546,600.00</b>	<b>\$ 546,800.00</b>	<b>\$ 547,243.00</b>	<b>\$ 611,040.00</b>	<b>\$ 632,500.00</b>	<b>\$ 633,775.00</b>	<b>\$ 615,777.00</b>

Deduct Item 14 - Panther Logo \$ (12,400.00)

Add Tank Mixing System \$ 50,000.00

Total Project Cost \$ 494,700.00

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